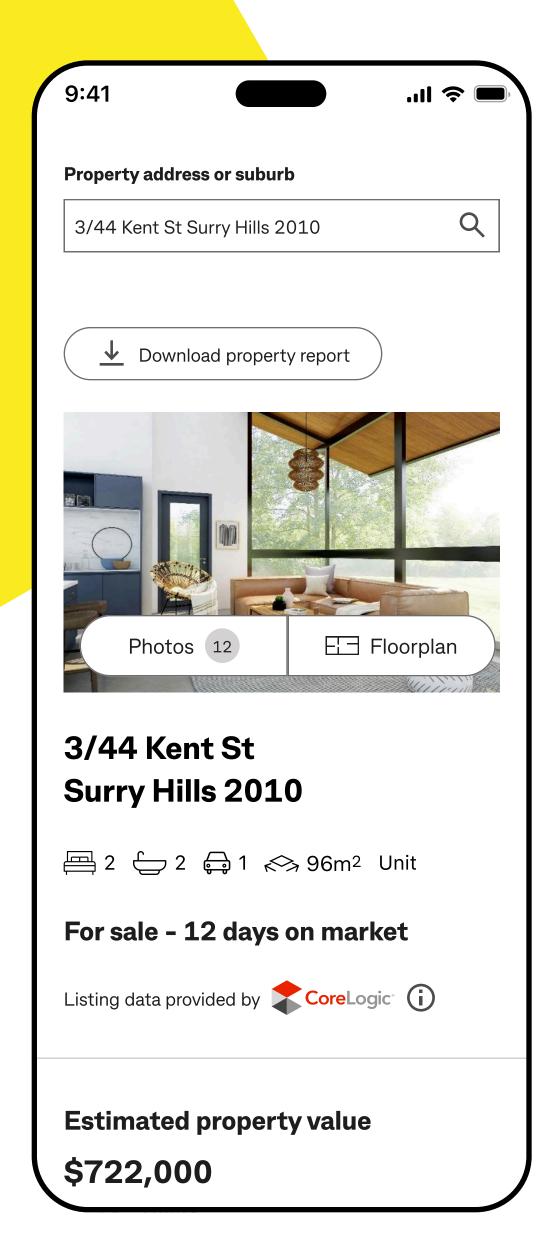
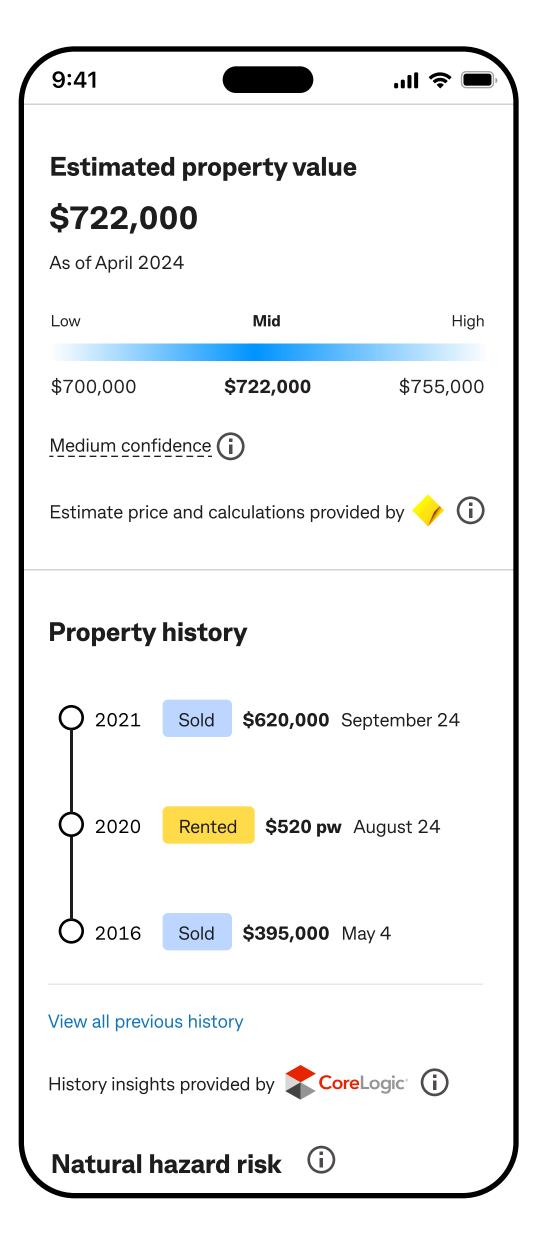
# Property Report

Making finding property easy

Role: Specialist Experience Designer

2024





# Discovery Design brief

## Background

We have a 'property search' based on Domains APIs, customers can search for properties like the Domain experience, we however add our CommBank property price estimate and our calculators to help customers understand if they can afford the property.

Our current property search experience is not driving any customers to book an appointment or apply online with us. The price of the APIs have increased due to Domain changing their pricing model. There was a need to understand if a 'property search' offering was useful for us and the customer.

# Discovery Design brief

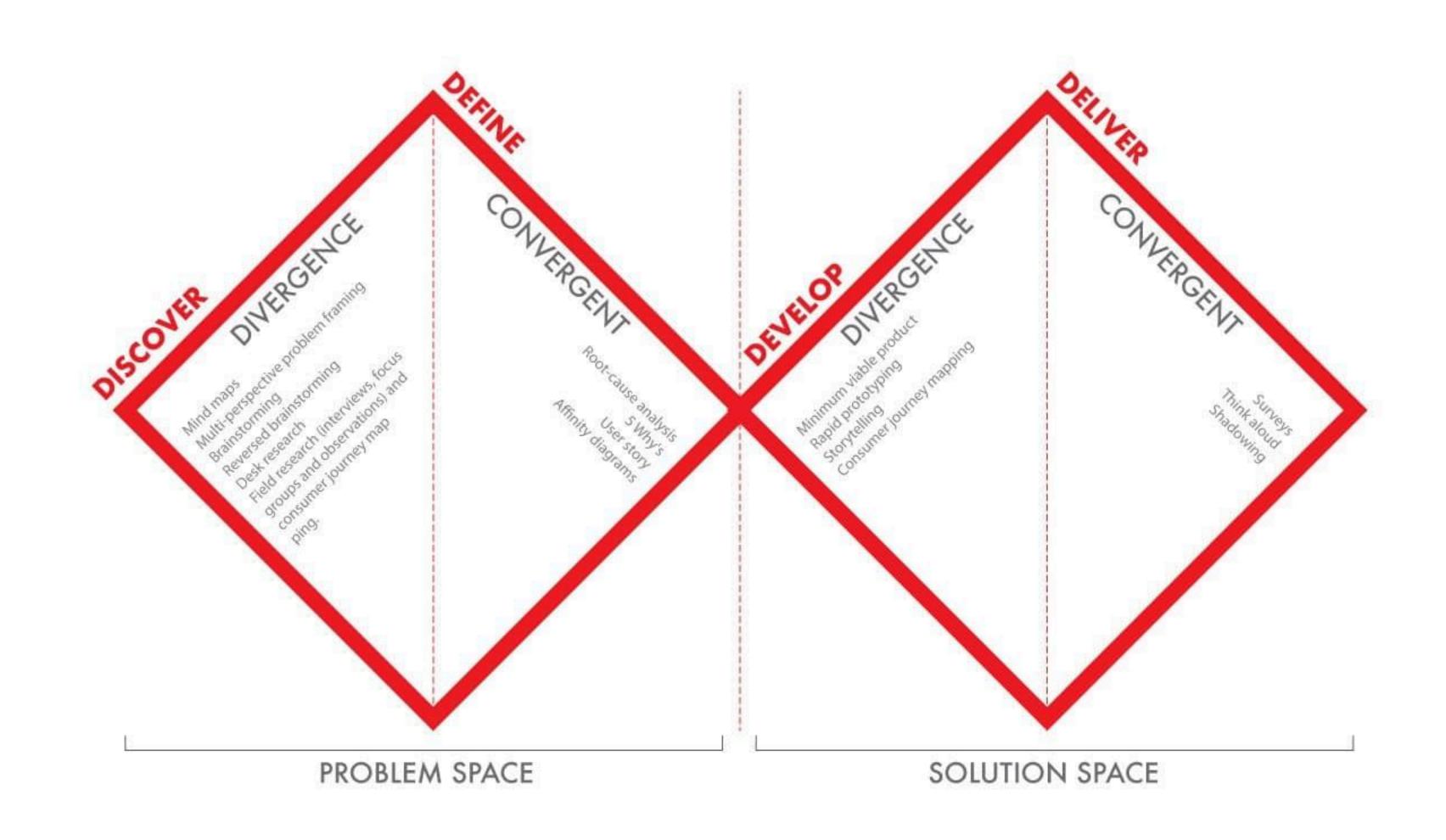
## **Customer Opportunities**

Allow home seekers to become confident in the home buying process. They can find the right property, understand their financials and speak to a home buying specialist all in one place.

## **Business Opportunities**

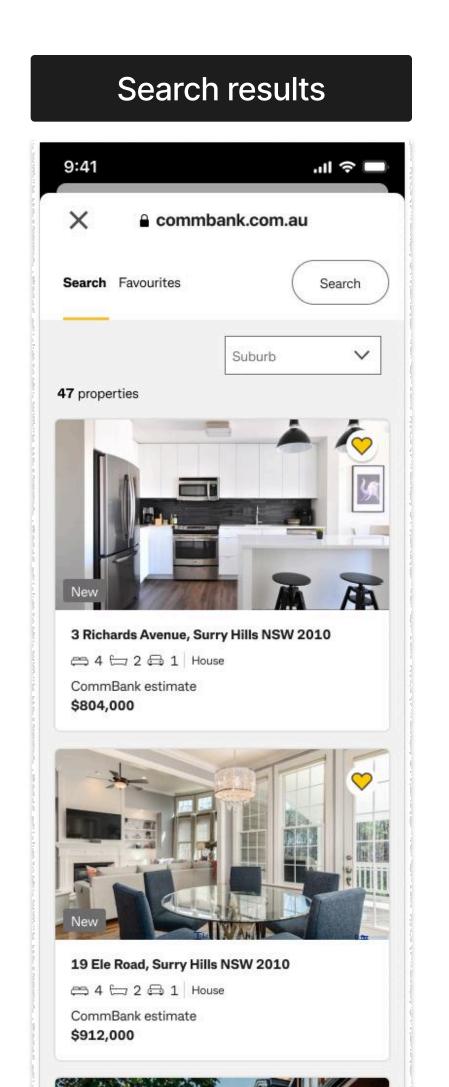
- Offer home buyers access to a combination of property and suburb insights from different data providers as a vehicle to generate high quality leads
- Generate leads direct to a lender when the customer agrees to be contacted
- Build a tool that drives repeat visits allowing us more opportunities to convert the lead
- Generate and nurture leads through the use of property data

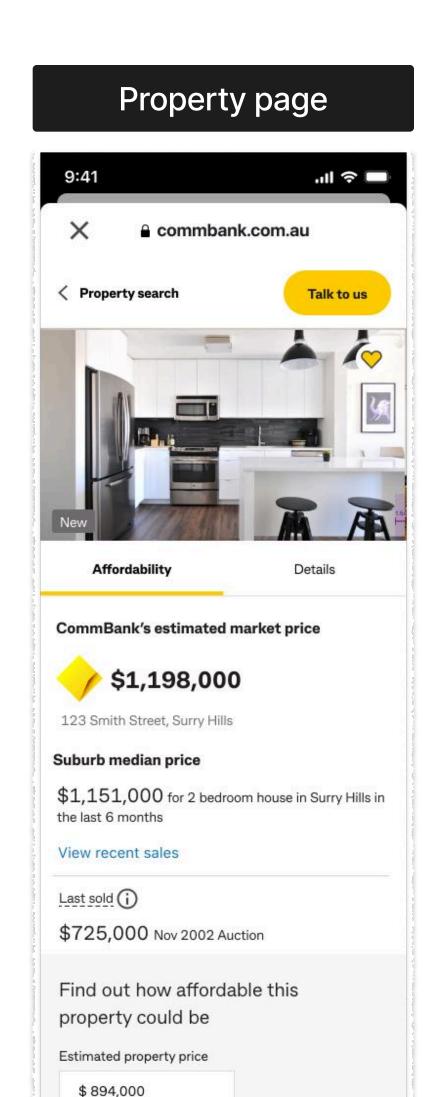
# Design approach

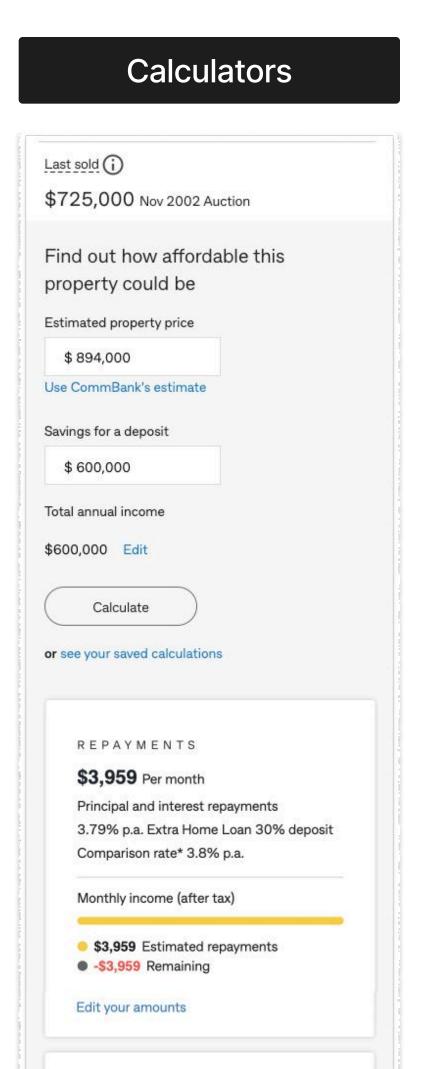


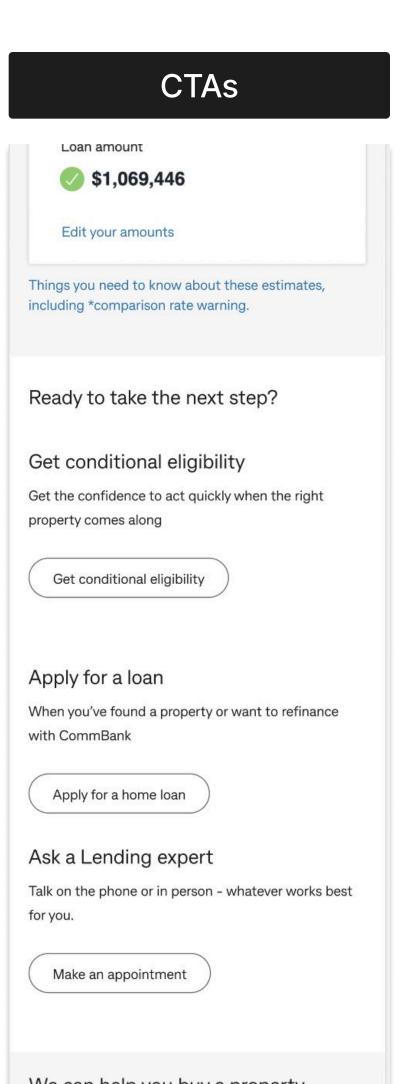
# Property search today

Customers can access it via the CommBank app in home hub or a google search.



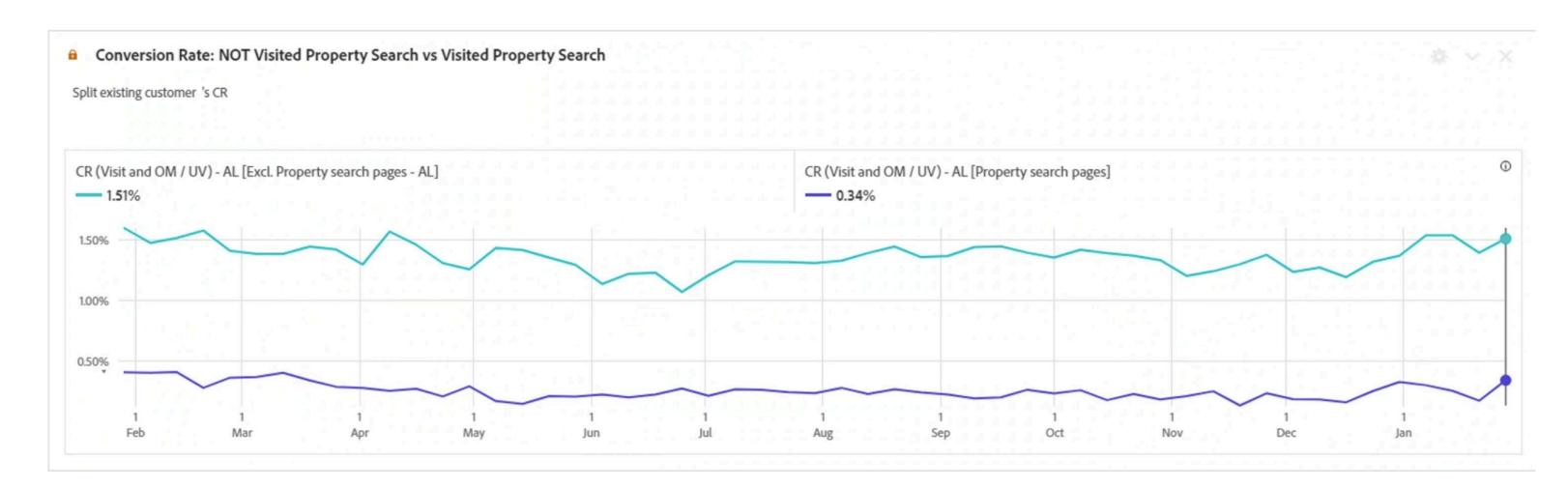


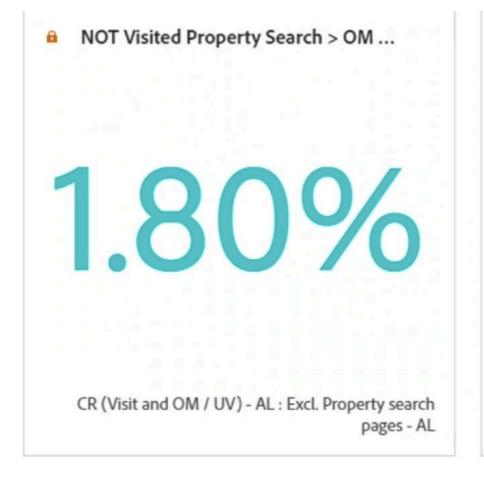




# Property search today

We are not giving customers any reason to convert whilst they are using Property Search feature.

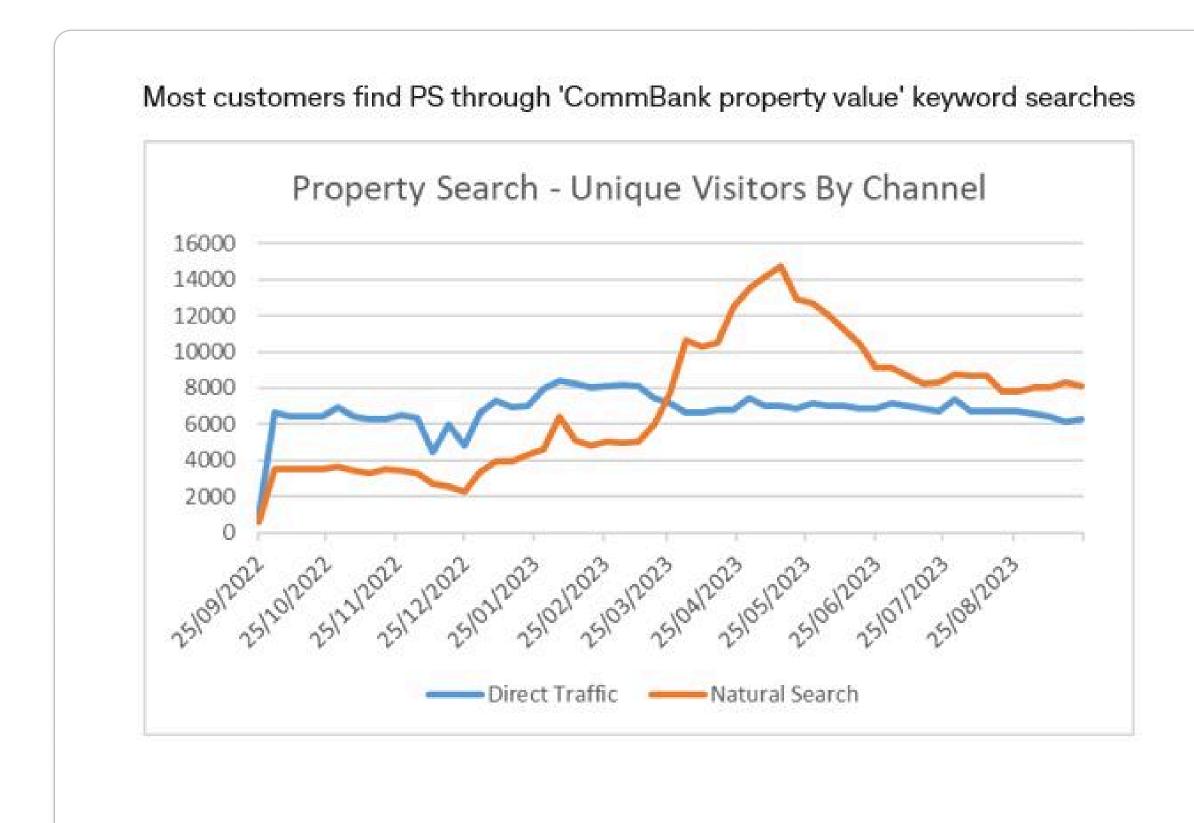






# Property search today

Most customers find property search through Google, searching for 'CommBank property value' keywords



~35K clicks from customers searching for their property values over last 3 months

Top queries	Clicks	Impressions	CTR	Position
commbank property value	8,122	8,978	90.47%	1
cba property valuation	5,930	6,916	85.74%	1
commbank property	2,320	2,602	89.16%	1
commonwealth property value	2,261	2,580	87.64%	1
property value	2,233	99,310	2.25%	7.75
cba property search	2,164	2,357	91.81%	1
commonwealth bank property value	1,981	2,349	84.33%	1
cba property value	1,886	2,121	88.92%	1
commbank property search	1,596	1,758	90.78%	1
cba property	1,487	1,670	89.04%	1
commbank valuation	1,282	1,506	85.13%	1.26
commonwealth property search	1,160	1,249	92.87%	1
cba property report	1,052	1,305	80.61%	1
property value estimate	1,023	18,533	5.52%	7.09
cba valuation	1,004	1,382	72.65%	3.05

# Opportunity for using property data

#### Increased customer engagement

65% of Australian home buyers found the home they purchased online (Domain Group).

#### **Convince and efficiency**

75% of Australian buyers prefer working with lenders who offer a digital mortgage process, including property search tools (Australian Finance group).

Integrating property data can reduce the time-to-close by 18%, streamlining the mortgage application process (CoreLogic Australia)

#### **Competitive advantage**

Australian banks and lenders offering integrated property listing services see 30% increase in lead conversion rates (Deloitte Australia.)

55% of Australian millennials prefer banks that provide comprehensive online tools, including property listings (PwC Australia)

#### **Customer Trust and satisfaction**

Australian customers who use integrated property listing and mortgage tools report a 23% higher satisfaction rate (Canstar).

#### Market reach and penetration

Offering property listing can increase a bank's visibility to potential buyers by 38% reaching a wider audience (Digital Finance analytics)

## Personas

#### **RECENT HOME BUYERS – FIRST HOME BUYER (FHB)**

Important to explore their full experience from finding and purchasing a property, then moving and settling into their home, including how they navigated the process for the first time the highs, the frustrations and points of confusion



First Home Buyers typically lack confidence, are daunted by hidden costs and fees and are looking for guidance, advice, and support from a lender.

Knowing the right deposit amount, borrowing capacity (with a pre-approval), knowing who to trust and reducing risk and complexity are all key needs. This persona rely heavily on multiple info sources and support networks

"Guide me through the process"

Commonwealth Bank of Australia Confidential

#### **UNDERSTANDING THIS PERSONA**

- As with aspiring home buyers, this persona are typically less confident around the home buying process and as such need guidance and support
- They tend to use multiple information sources to understand the process, including approaching banks or brokers directly, using their websites or comparison sites
- More likely to shop around (approach avg. 2.3 organizations) and are more likely to take out loan via a broker
- Take more time overall in home buying process (avg. ~10 months) and experience more challenges, especially in understanding what's involved in the home buying process
- Most will approach their existing lender first (desire to leverage existing relationship and to retain finances in one place) but will reach out to a broker if their needs are not met
- Key moments that matter in the lending process are pre-approval (confidence they can act when they find the right property) and settlement (as delays have financial impacts)

ch and data shown here is based on previous work FiftyFive5 conducted for CommBank in 2016, 2020, and 202.

#### **END-TO END-NEEDS & CHALLENGES**

- Guidance and support is critical throughout the process (as with aspiring home buyers) – they typically lack confidence/knowledge and rely on many different sources for help (family, friends, brokers/banks, etc)
- Knowing the right amount needed for a deposit - including stamp duty and how to avoid the **need for LMI** and navigating hidden/unexpected costs
- Timing my entry as deposit accumulation often outstripped by housing price growth. Financial assistance and govt schemes are necessary, but add complexity
- Who to trust? Real estate, lenders/ brokers, conveyancers - lots of players with vested interests to navigate
- Negotiation & auction strategies
- Ensuring due diligence strata reports, property inspections and anything else to reduce the risk (especially when purchasing off plan/ new build to avoid subsequent declines defective buildings and valuation shortfalls)
- The additional costs of home ownership - strata, rates, insurances

#### COMMBANK COMPLAINT CASE STUDY

Who: Delayed settlement for First Home Buyer

#### What happened:

- First Home Buver applied to CommBank seeking Govt's First Homeowners Grant (FHOG). CommBank staff incorrectly classified property as existing build, not a new dwelling
- FHOG could not proceed until resolved, however borrowing capacity and settlement dependent on FHOG support
- Resolution took multiple weeks, delaying settlement and the customer incurred fees for the settlement being delayed

#### What went wrong:

- · CommBank staff error in submission of the FHOG application, contributing to the delay
- · No proactive acknowledgement or resolution offered, meaning complaint was then incurred

Outcome sought: Customer seeking a refund of the penalty interest they accrued due to the delay

Outcome provided: Customer reimbursed \$642 for costs of delayed settlements

#### **RECENT HOME BUYERS – SUBSEQUENT HOME BUYERS (SHB)**

Important to explore how they found the right people to help them (eg. websites, agents, brokers, loan providers, inspectors, removalists, etc.) through the process, along with the highs, the frustrations and points of confusion throughout



Subsequent Home Buyers tend to be more confident and knowledgeable, lean towards banks they have an existing relationship with and trust, with an expectation they will want to retain their business, recognise and value the relationship and reward their lovalty.

Understanding their options around buying, selling, leveraging existing equity and ensuring a smooth transition are key.

11 Commonwealth Bank of Australia | Confidential

#### "Recognise me as a customer"

#### **END-TO END-NEEDS & CHALLENGES** UNDERSTANDING THIS PERSONA

- Many different drivers of purchasing a subsequent property – including upsizing, downsizing or dealing with divorce/separation – all of which will oring their own unique emotional context to the process
- They tend to have higher number of challenges through the process. especially around obtaining an accurate ndication for the amount a property will sell for, and struggle with the amount of time and energy spent looking for right home Their main home loan information
- sources are speaking directly to banks and looking at bank websites. Their main goals and needs from a first meeting is understanding how much they will be able to borrow, and then a more general chat around their options
- Apart from an existing relationship, the main reason for applying with bank direct is the interest rate offered, and that they expect it will be easier to contact and deal with them

- They are typically more confident than through the process before, but are still looking for support (particularly if it's been a while since last property purchase)
- For many there is a need to weigh up options and understanding the smartest decision - sell their existing and buy new, or leverage equity and retain existing property as investment (which extends into financial advice
- A key challenge for Subsequent Home Buyers is around **timing** – knowing when to sell their existing property vs when to buy their new property and how to manage cross-overs and settlement timings to ensure smooth, stress free and not incurring unnecessary cost
- Post-purchase, there can be unexpected costs around maintenance and ongoing management particularly if changing property type (eg. upsizing from apartment to free standing house)

#### COMMBANK COMPLAINT CASE STUDY

Who: Prospective Subsequent Home Buyer

#### What happened

- Longstanding CBA customer (medial professional) approached CBA lender for bridging finance ahead of upcoming auction
- Lender explained procedure, information and paperwork required and scheduled appointment to facilitate pre-approva
- Customer dissatisfied with treatment as a 'new' customer with limited consideration of history. conduct or details on record
- Pre-approval for bridging finance not provided in time for auction customer expressed interest in assessing OFIs given friction experienced

Outcome sought: Customer seeking streamlined process to fast-track application and provide favourable experience / decision

Outcome provided: Explanation of our process provided, conversation on potential bridging loans



#### **INVESTOR HOME BUYERS**

Important to explore the decision to invest in property, navigating the decisions around choosing the right property, finding the more appropriate loan and the ongoing management of the property once it is tenanted



nvestors rely heavily on existing relationships and have high expectations of existing lenders

They tend to make more rational. strategic decisions aligned to thei investment strategy, and value any insights or guidance around this. They want competitive rates, and a partnership that adds value and helps

them make better investment decisions.. "Help me understand the market"

#### UNDERSTANDING THIS PERSONA

- Investors in general tend to be more confident and decisive, typically making rational decisions based on strategy rather than emotion (ie. returns vs. love for the property itself)
- While generally self-sufficient, they can be relationship focused - typically having a preferred broker or lender and expecting this partnership to be reflected in process, service and
- As such, they tend to use fewer home loan information sources and approach fewer organisations on the whole being far more likely to approach and take out their loan with their existing MFI and with Big 4 lenders... in line with heightened expectations
- However, not all property investors are the same. First time property investors still require guidance and support around structuring a property portfolio investment indicators for decision making, and optimizing set-up for tax (financial advice also a key need here for first timers)

#### **END-TO END-NEEDS & CHALLENGES**

- Investors want to engage with a bank that can help them identify good property investment decisions, and value information, insights and guidance on market activity
- Flexibility to accommodate maturing life stages, such as managing cash-flow
- They expect lender to recognise entire relationship - including any other properties and/or business accounts
- Longer term customers (or those with arger portfolios) expect most information required will already be held by lender – having to resupply documents is a key frustration
- Reducing uncertainty as market making and life of the loar
- · Key breakpoint for Investors is in pricing, particularly if they believe new lending being rewarded over loyalty for existing customers Post-purchase, help to understand &
- manage liabilities (insurance, etc), real estate agents, property management, tradies, etc

#### COMMBANK COMPLAINT CASE STUDY

Who: Customer requesting to switch Investor Home Loan (IHL) to interest only

- Customer applied to switch her Investor Home Loan to interest only in order to maximise disposable funds for costly IVF pregnancy Loan solely in one customer's name, while the
- whole household and fails servicing

Monthly Living Expenses assessment considers

Outcome sought: Customer seeking review of

Outcome provided: Customer advised her husband could be added as a borrower on the loan which would enable his income to be included in the interest only servicing assessment

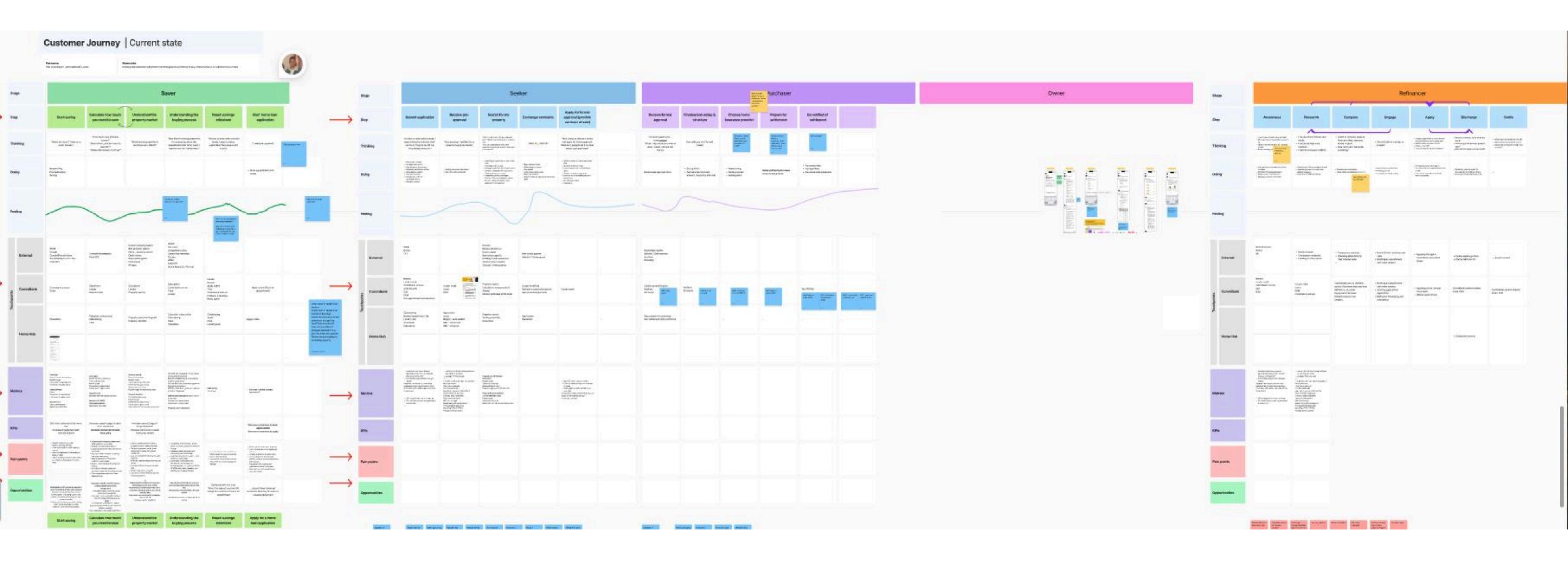
Bank in 2016, 2020, and 2021 Commonwealth Bank of Australia Confidential



# Journey Map

#### Mapping out the first home buyer experience

Working together as a team to build out the experience



# Journey Map

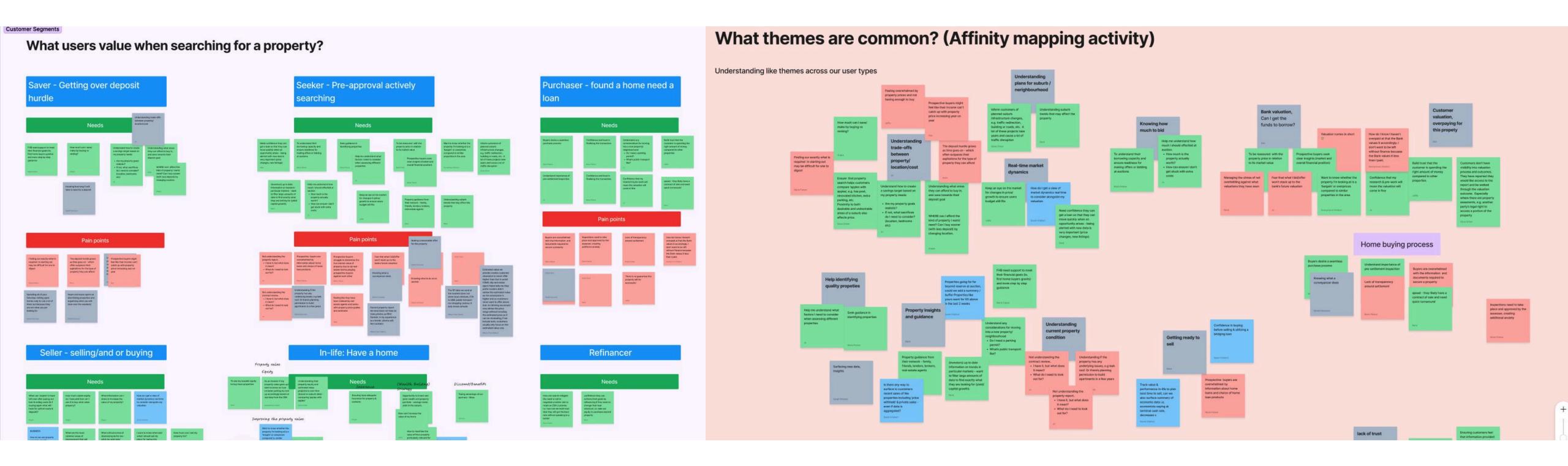
#### First home buyers/ Subsequent home buyers and Investors



# Internal Co-Design workshop

#### Running a stakeholder workshop to uncover opportunities

- HMW leverage property data to provide differentiated value to customers?
- Needs and pain points of different personas
- Affinity mapping the results
- Ideation

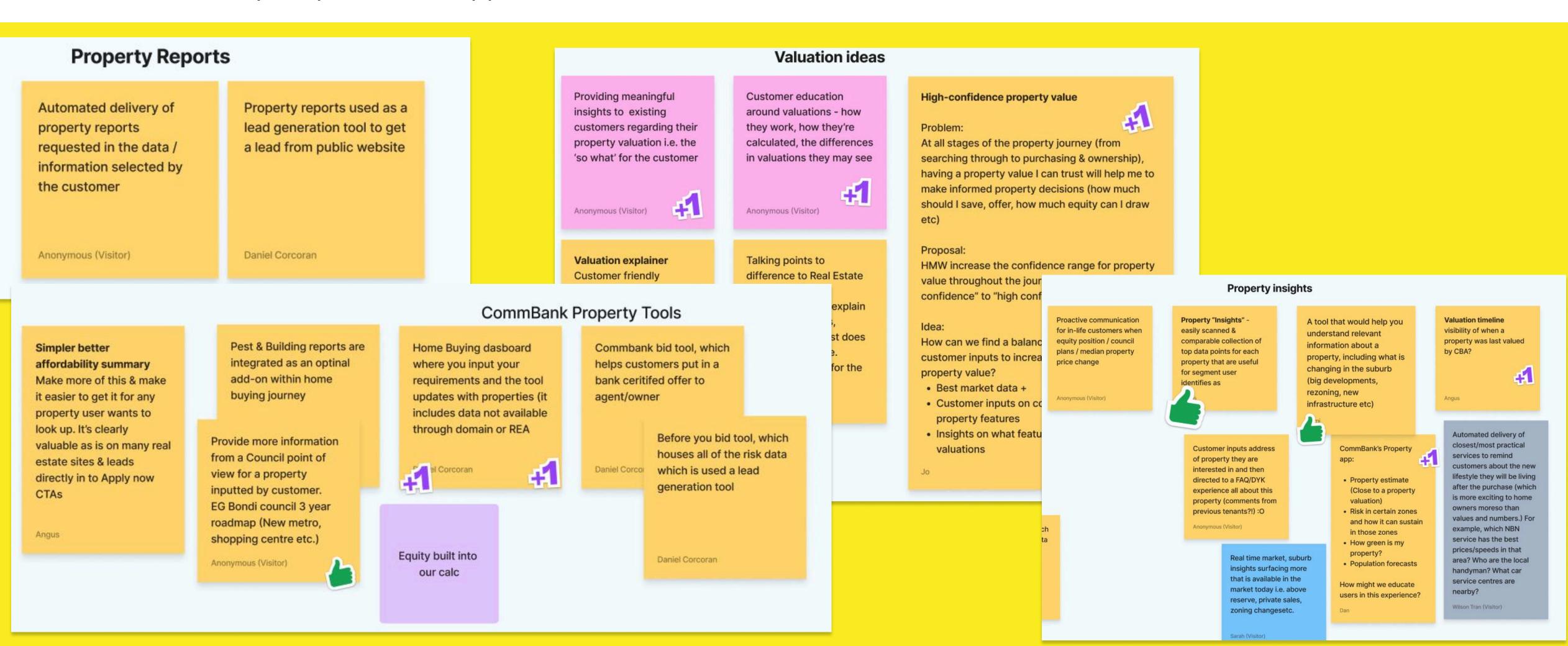


#### Define

# Internal Co-Design workshop

#### Outcomes for a property tool

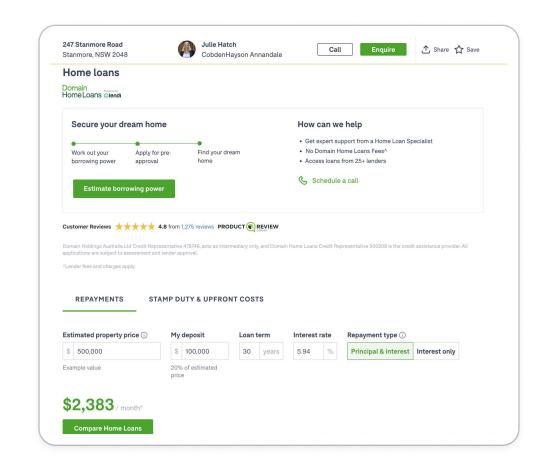
Ideation from pain points and opportunities

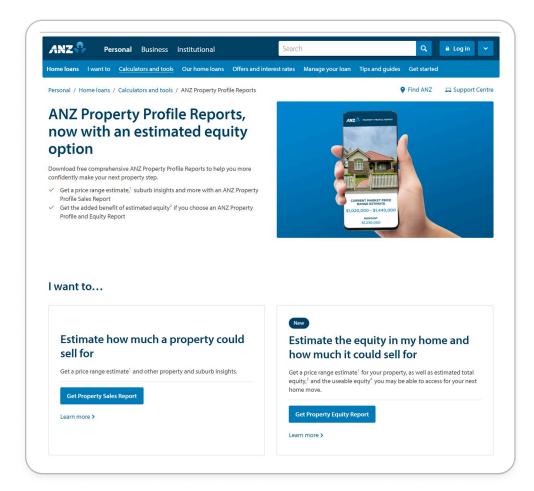


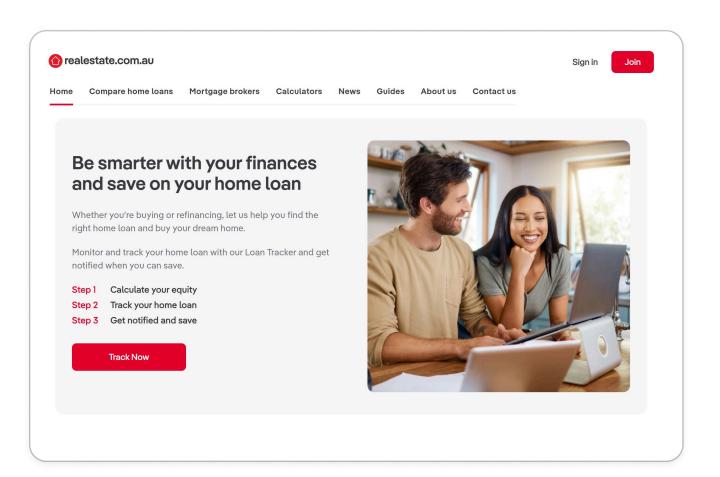
## Market research

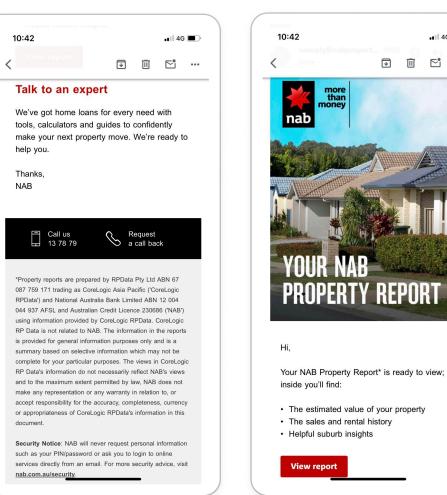
Uncovering what is working well, data uses and different ways of generating leads



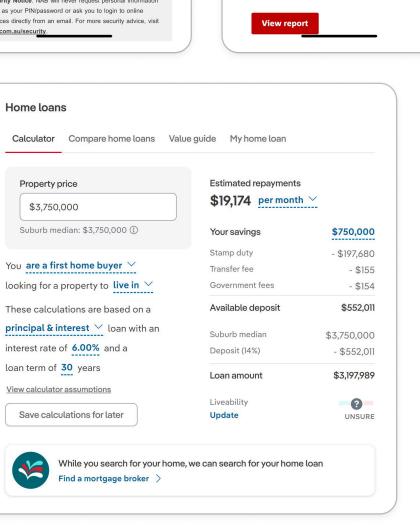








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realEstimate™	
Estimates for 1 Ocean Street N based on our available	e property data.
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Property value ①	Rental income ①
Last updated 29 January, 2024	Last updated 19 February, 2024
\$_,,	\$2k \$3k \tag{53k}
	Low range High range
Sign in to see realEstimate™	<ul><li>Low Confidence</li></ul>

# Concepts

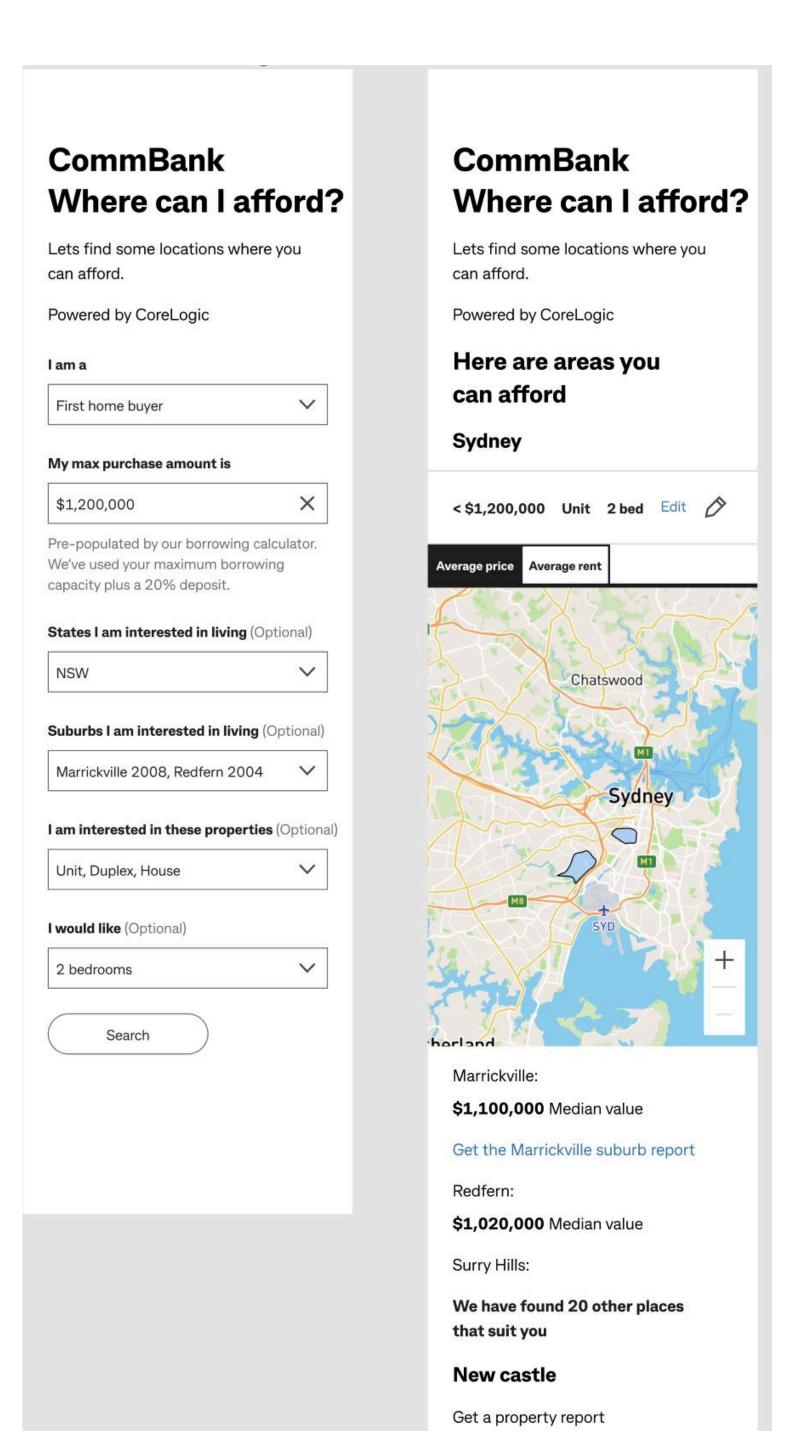
#### **Constant ideation and iteration**

Seeking feedback from our design critiques and stakeholders

#### Concept: Where can I afford?

Help customers find areas that would suit their budget and needs with a tool.

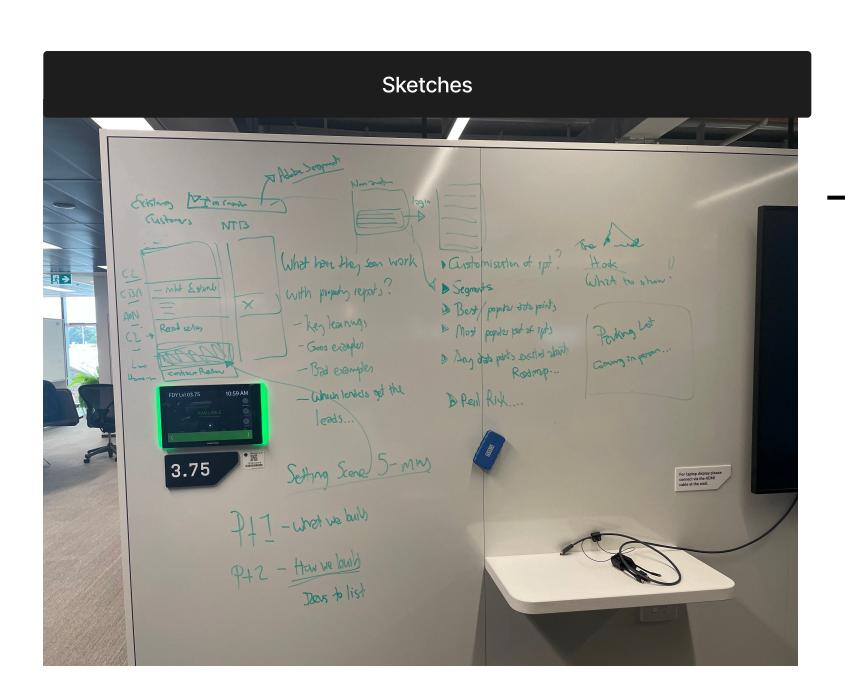
- Did not go forward due to limited data set and large build requirement. Estimated to be over several quarters.
- Further we still need to concept test the value.

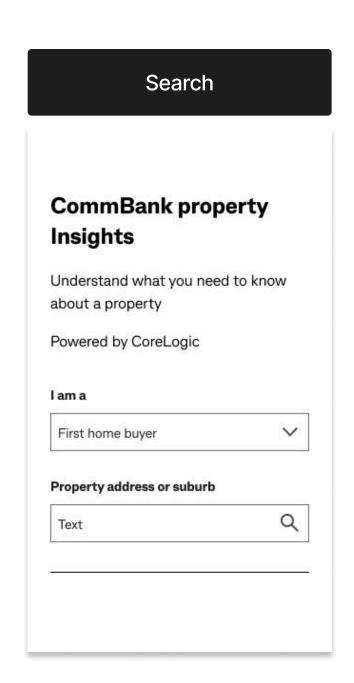


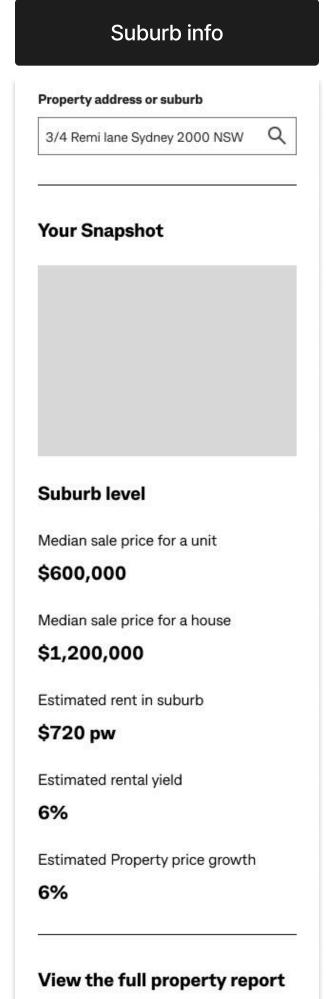
# Concepts

#### **Concept: Property Insights**

- Provide data insights that will help customers on their property search journey
- Users would search for a property address and give us their details for the full property insights experience.







#### Unlock the full report View the full property report Make informed property decisions Discover: · CommBank's market estimate Bush fire, flood and cyclone risk · Climate energy rating of home, inc. · Population growth forecasts ✓ I would like a call back from a home lending specialist Log in with Netbank Enter your email X Rw456@gmail..com First name × Robert Last name × Jones Mobile 043339874 X Postcode X 2000 Submit and show property report

CBA estimate, climate risk, sales history unlocked 3/4 Remi lane Sydney 2000 NSW Unit: 2Bed 2 Bath 1 Garage Estimated price range \$830,000 \$910,000 Low confidence Property climate risk Property resilience rating: High This rating is a prediction of how resilient your home is to natural hazards such as bushfire, flood, hail and storms View full assessment

Sales history

2007

\$390,000

\$600,000

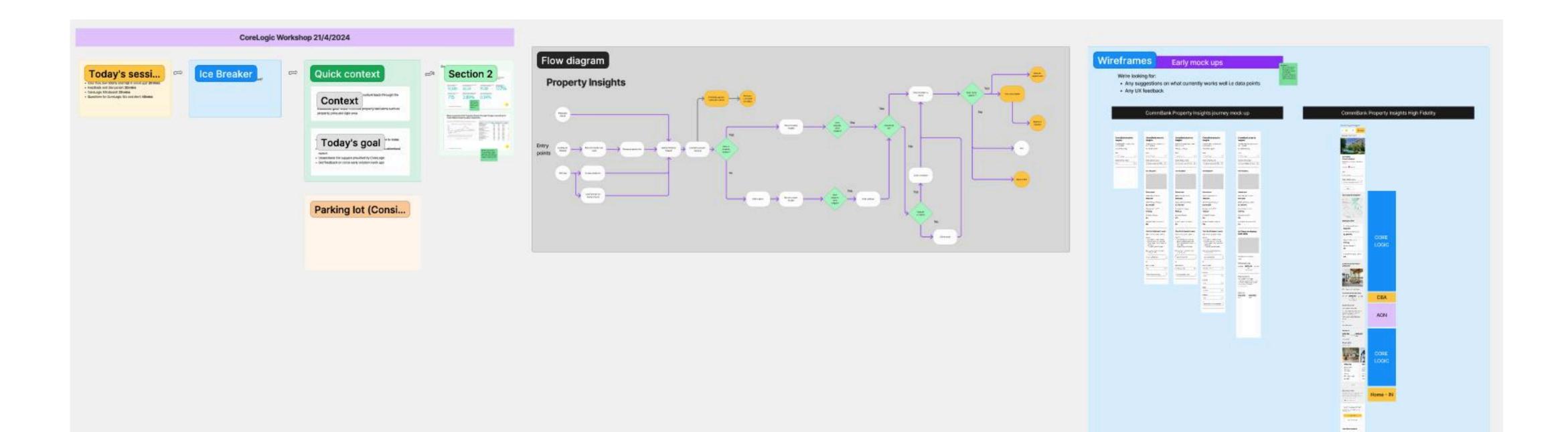
2018

#### Define

# CoreLogic Property Insights workshop

#### The session

- We had an opportunity to partner with CoreLogic to learn from their experience and expertise.
- Understand the logic and build of generating a customised report.
- Understand the support provided by CoreLogic
- Get feedback on some early solution mock ups

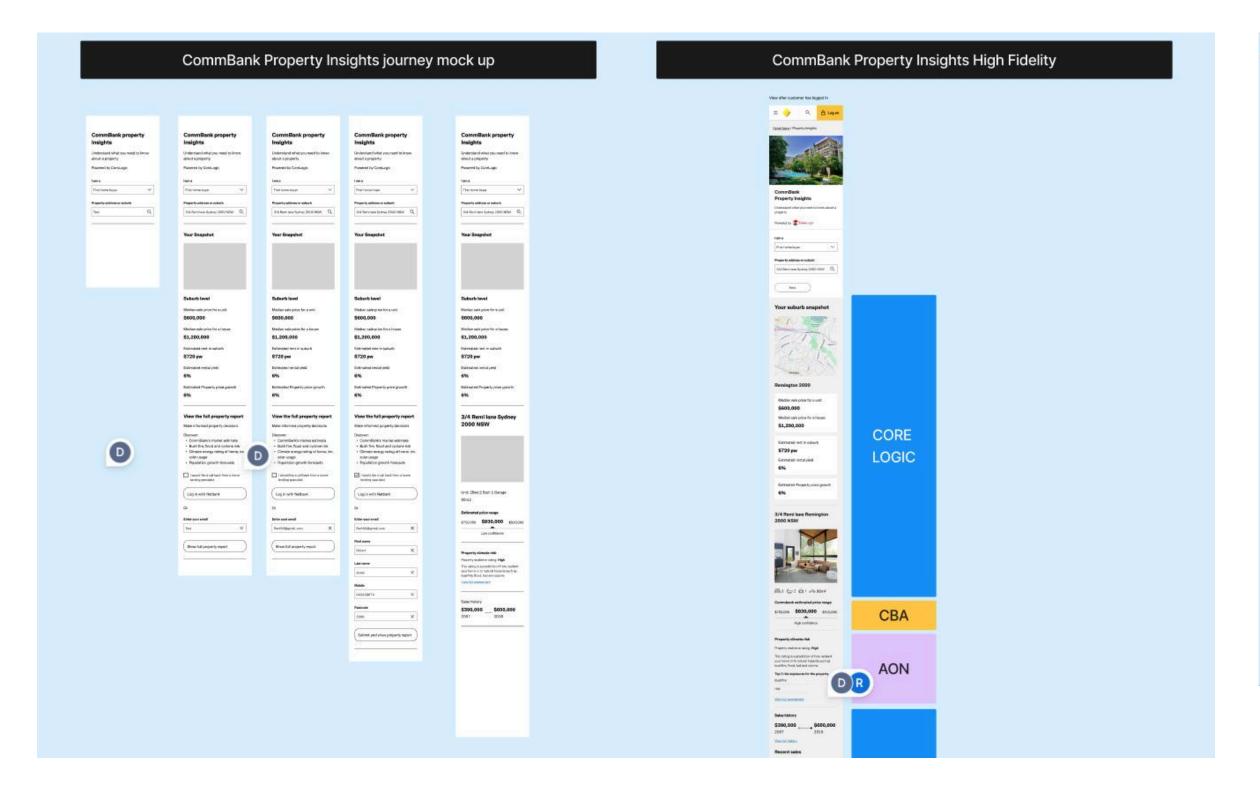


#### Define

# CoreLogic Property Insights workshop

#### **Outcome**

- Data sources that CoreLogic can offer, and validated the data we would like to use
- Showed off a factual property insights page that would be suitable for MVP
- Refined our lead generation ideas





# Challenges

#### **Lead generation**

• To make it worth the development effort we need it to convert customers.

#### **Standing out from Domain and Realestate.com**

• What data points/experience will make this better or complement the Domain & REA property search

#### Working with external partners

• Balancing our experience with Home in, AON, Hollard insurance & CoreLogic

#### Freemium model

• Is it worth giving a light version before getting the customers details?

#### "Property search" vs "Property report" branding

These 2 things could be quite common within the home seeker experience, and quite different.

"Property search" should be easy, allow users to browse properties, see insights and information to compare different options. It should have few barriers & likely used more frequently.

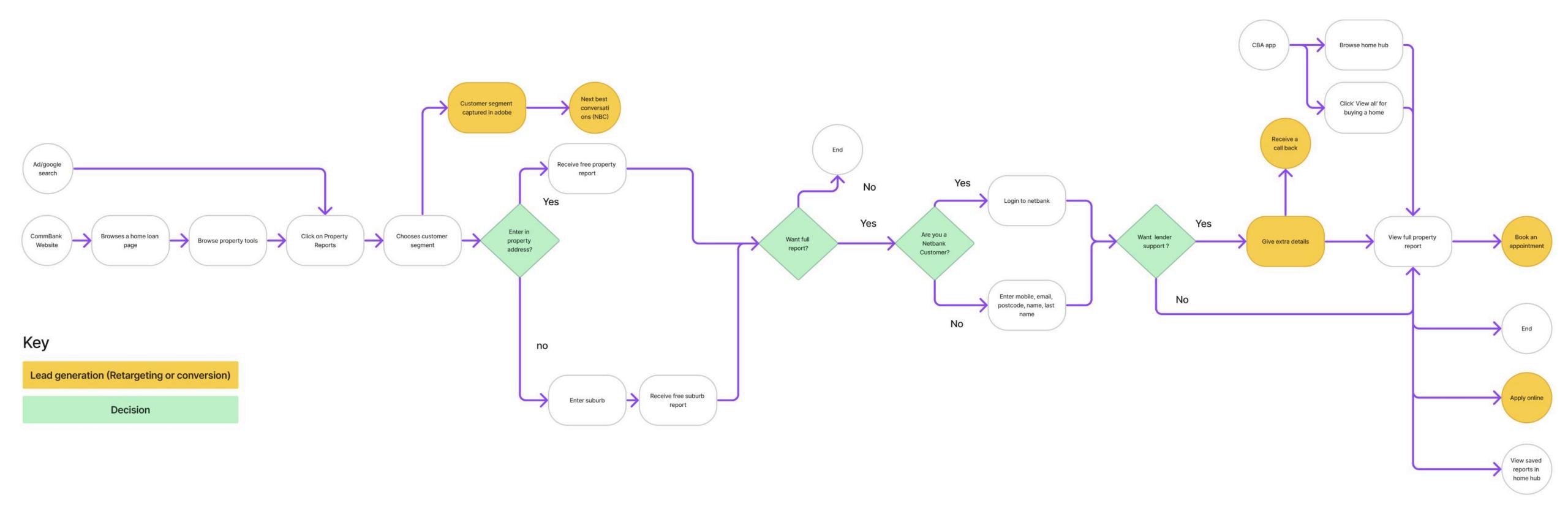
"Property report" could be seen as higher value and more common to be 'gate keeped'. It would hold more valuable insights that would set knowledge above others. One might access it after an initial assessment & thinking about the next step for a few properties (over many). A user may be more willing to give personal information in exchange for this.

We are trying to create an experience which is in between those two things, which could make it difficult to understand the correct 'value exchange' between the data & insight the user will receive

# Flow Diagram

#### Layout of the concept

Focus on lead generation and retargeting with next best conversations (NBCs) when the user drops off



# Concept testing

#### Research objectives

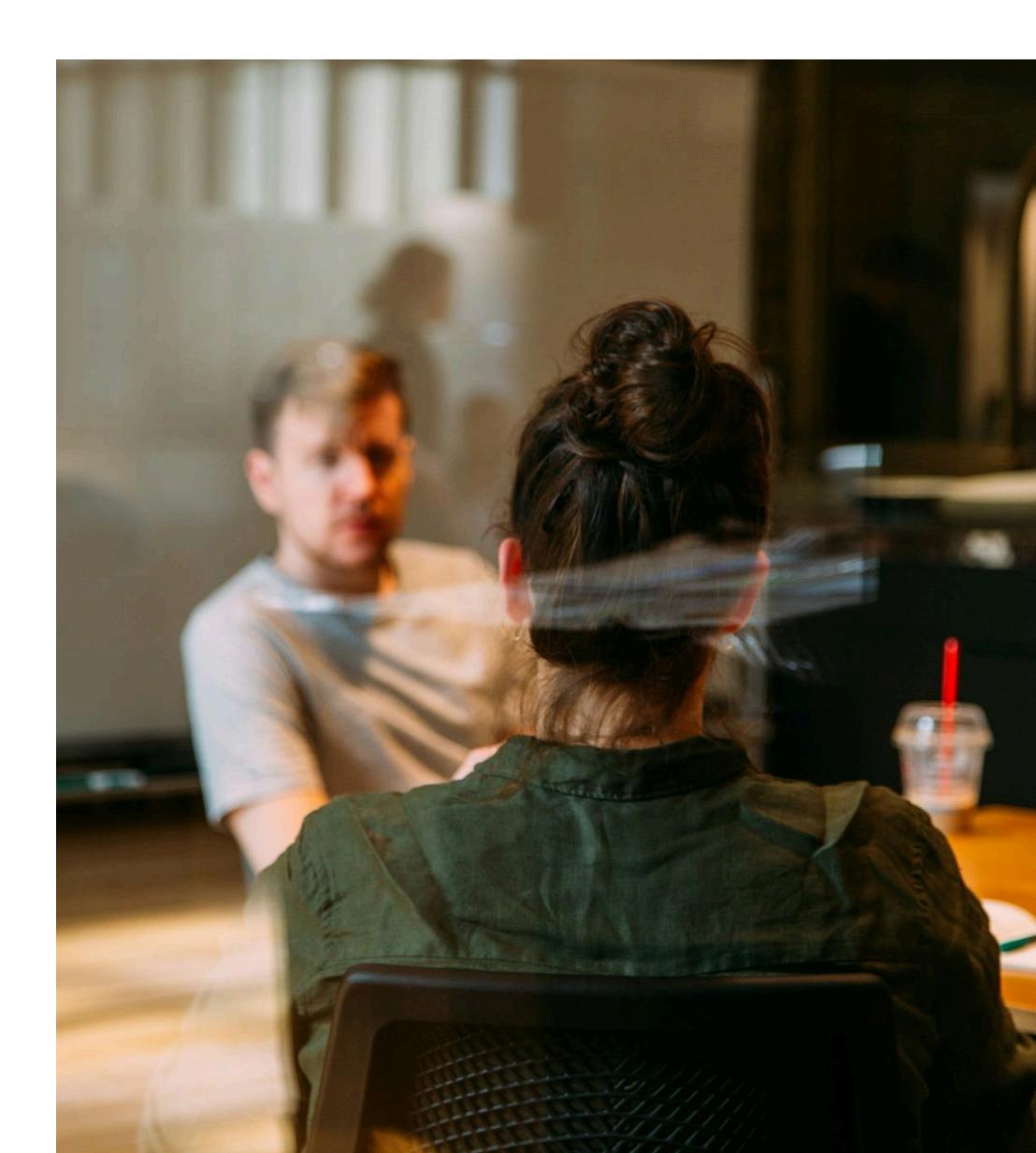
- Whether a customer would use our tool when some information can be found for free via REA & Domain
- Understand customers willingness to be contacted by a lender (via an opt-in) during the process of getting the property report.
- Would customers who don't bank with us be prepared to fill out the form in return for the property report
- To understand which features relating to property insights (e.g. Commbank's valuation, affordability, listings data, suburb data, etc) the customer would expect our version of Property Search to include vs. for example Domain?
- When in the home buying journey customers would use this property experience.

#### **CommBank Property report concept testing**

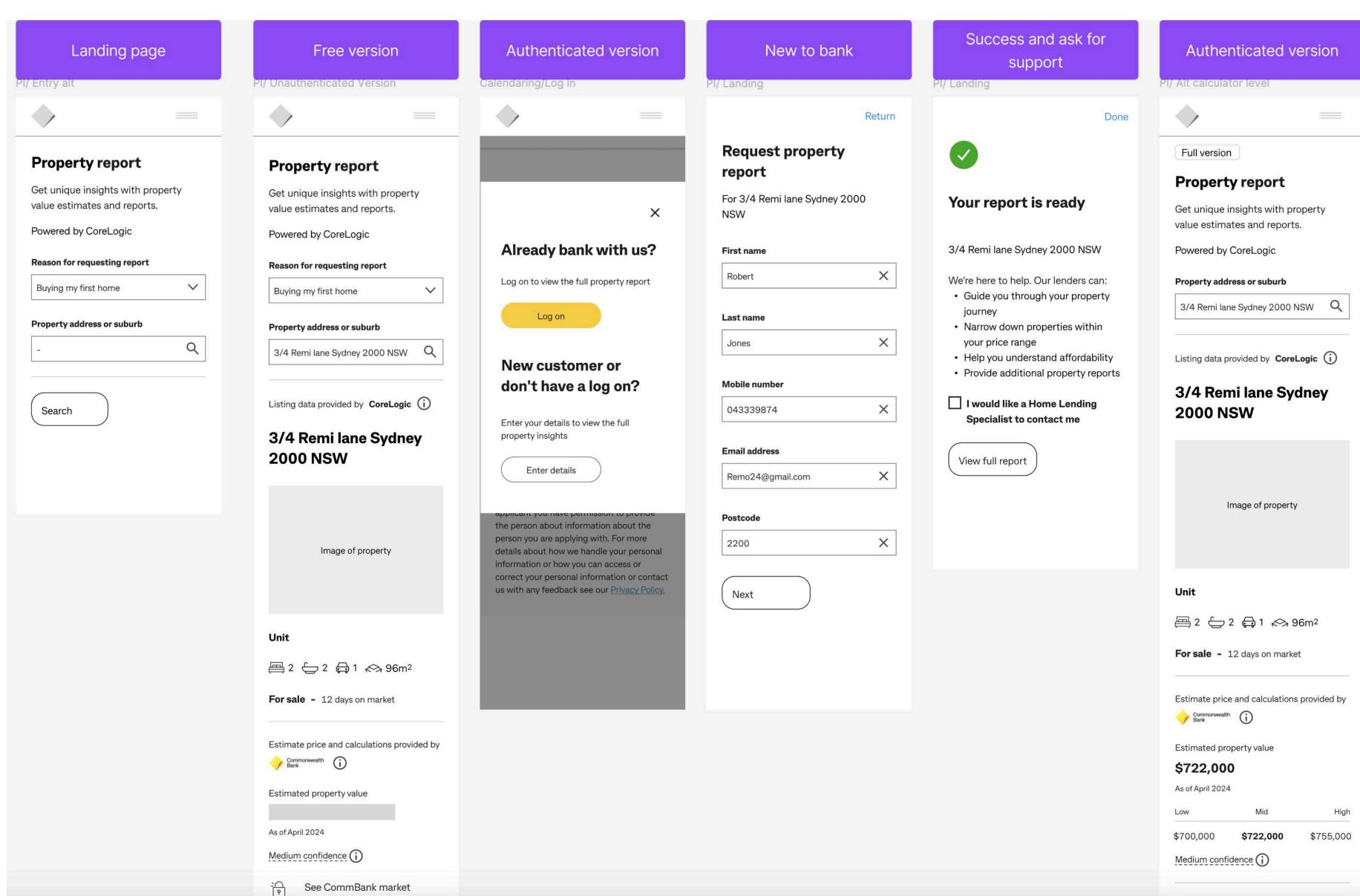
- Location: Remote via Microsoft Teams
- Approach: 1:1 Usability Testing Sessions
- Testing: Property report with different variants, and a card sort.

#### Participant profile (14 total)

• Home buying customers - First home buyers, subsequent home buyer and investors



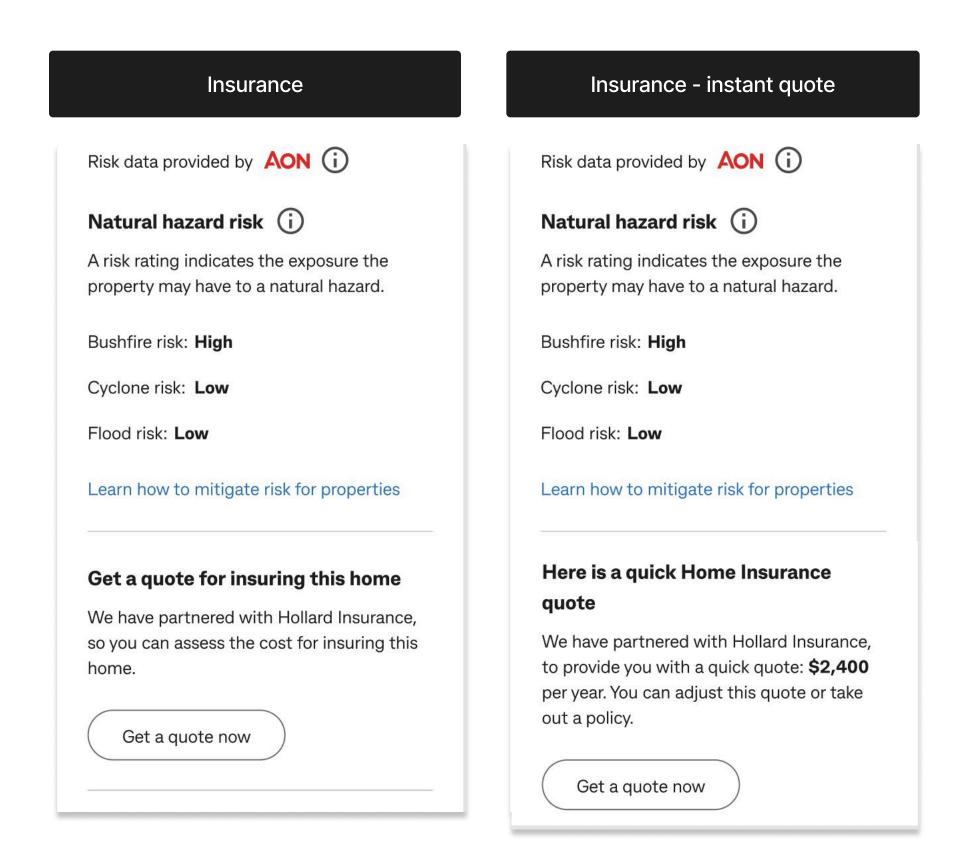
# Concept testing - main prototype



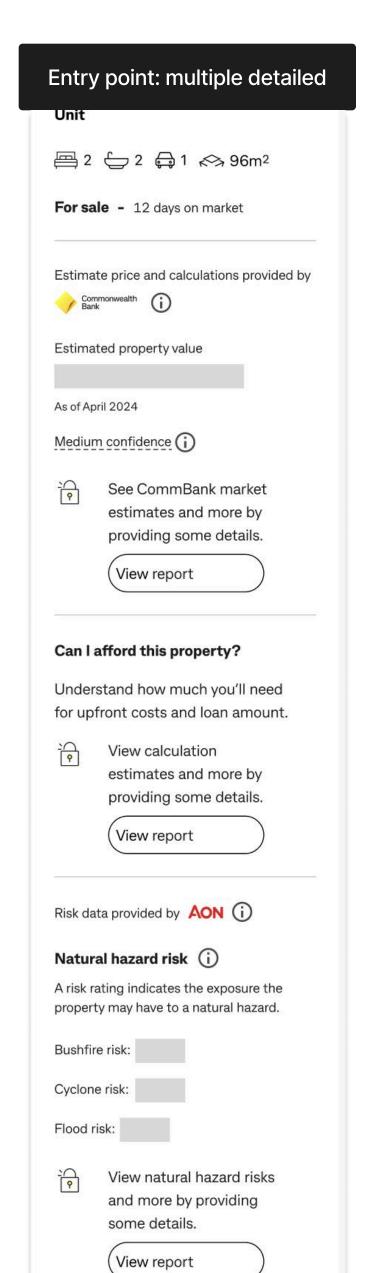
# Concept testing - alternatives

#### **Property Report**

- Different entry points to the full property report version
- Home insurance offer tile for an instant quote



# Unit 2 2 2 1 96m² For sale - 12 days on market Get the full property report Make informed property decisions. By providing a few more details you can get: CommBank's market estimate Bush fire, flood and cyclone risk If you can afford this property Sales, rent and days on market history Unlock the full property report Suburb insights provided by CoreLogic i



## Card sort

#### **Information hierarchy**

Showed us users mental model and help us uncover what information was most valuable.



# Early insights for Concept testing

#### What we learnt

- General comfort with providing details in return for more in-depth report
- AON natural hazard risk data very well received
- Overall the sessions were positive. Majority seemed to like the concepts.
- There was not enough clarity about what would happen when the CTA was clicked.
   i.e Some thought it was a paywall

#### What we failed to learn

How existing home owners feel when seeing natural hazard risks

#### Assumptions that were challenged

- Customers were happy to provide their basic details
- Most customers did not want to be contacted by a lender
- Despite having information being readily available customers highly regarded the connivence factor

# Early insights for Concept testing

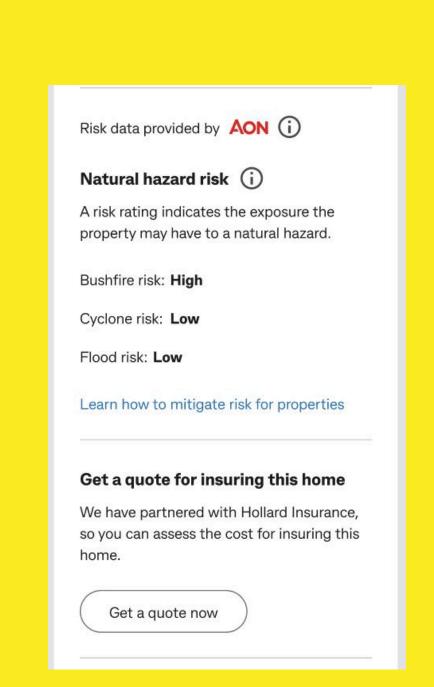
#### Key take aways

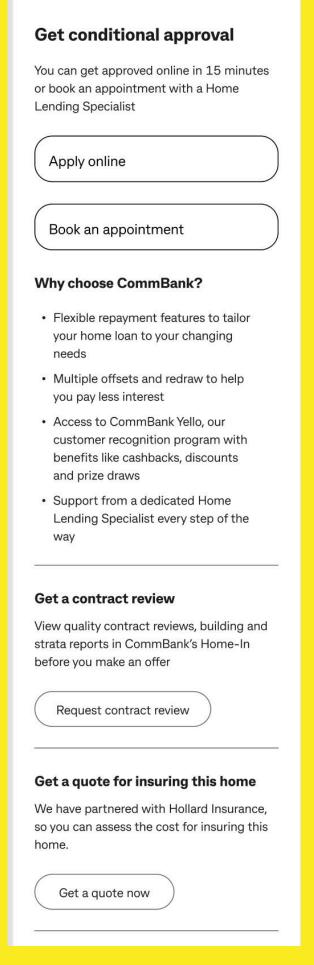
- People seek property reports before or after an inspection.
- Customers enjoyed the multiple data sources and trusted data provided by the bank in particular financial data i.e financial estimate and calculator
- "View report" CTA in three different places are interpreted as reports for different purposes
- Hidden info such as 'estimated property value' and 'natural hazard risk' was confusing
- Majority of participants were willing to give their data for a full report
- Info in the full version is valued more info, the better
- Participants may not engage with CTAs while viewing report because they do not want to kicked out of the experience

# Changes

- Re-order hierarchy, create a next steps section at the bottom, including CTAs to apply and home insurance and contract reviews.
- Remove "freemium" model, show a sample preview of a property report, then get customer details to show the full version.
- Reduce information asked from the customer

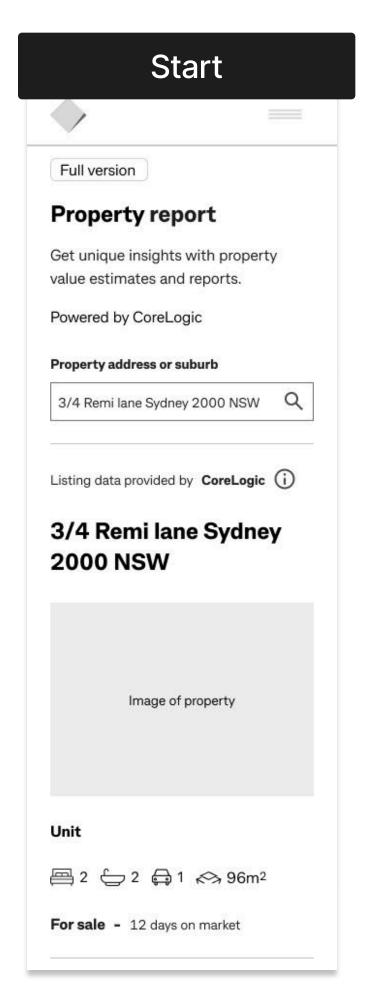
# Moving 'contract review' and 'insurance' to a 'Next step section'

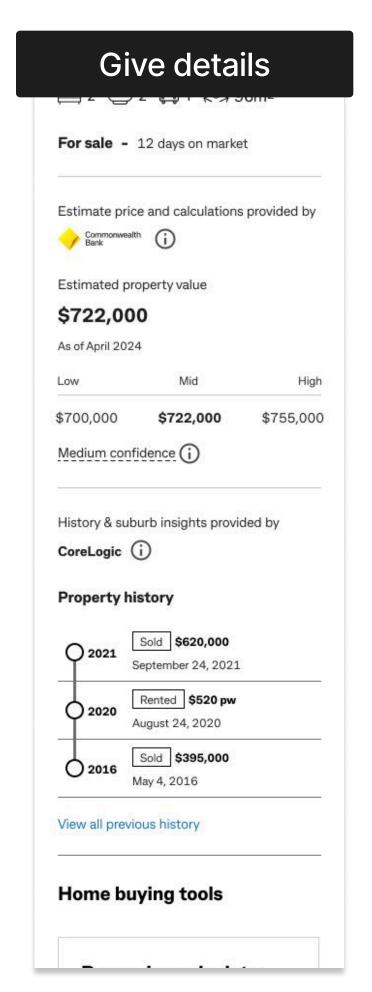


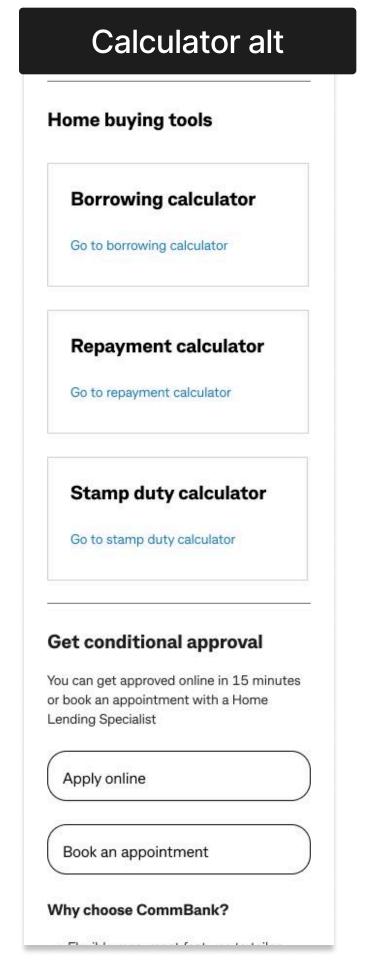


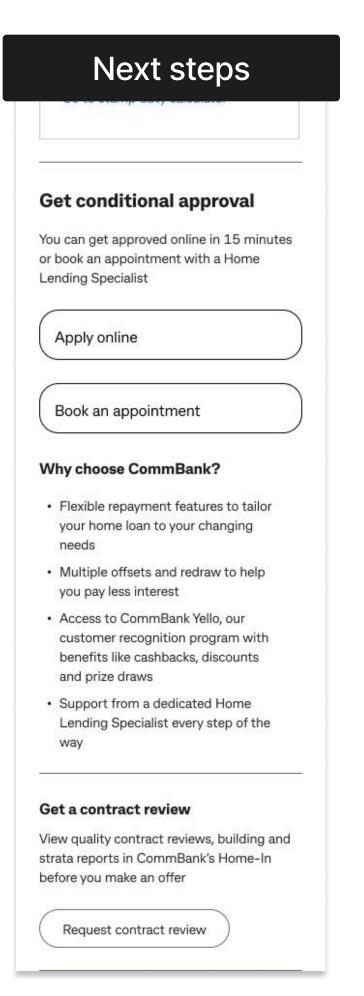
## Minimum Viable Product (MVP)

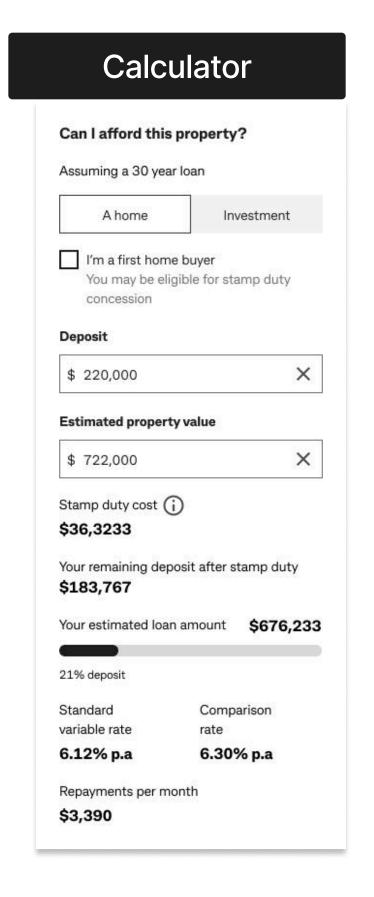
- We can not build everything in 1-2 quarters and would like to get this out as soon as possible.
- We looked at the card sorting of what participants found most valuable and I ran a workshop to understand developer and data constraints.



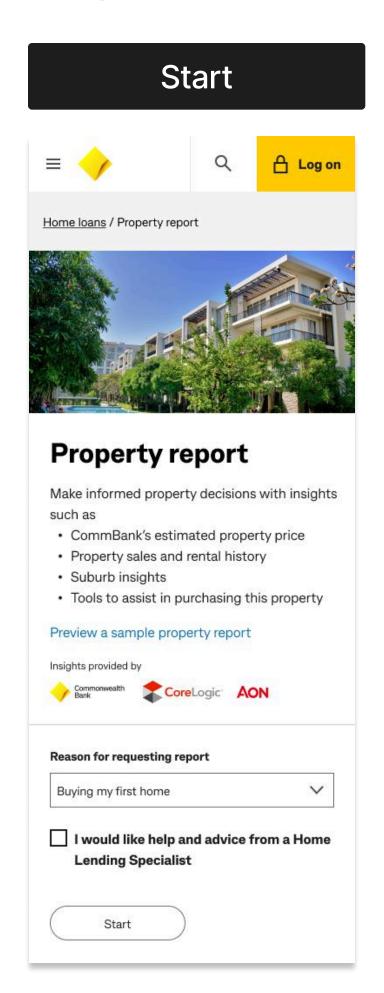


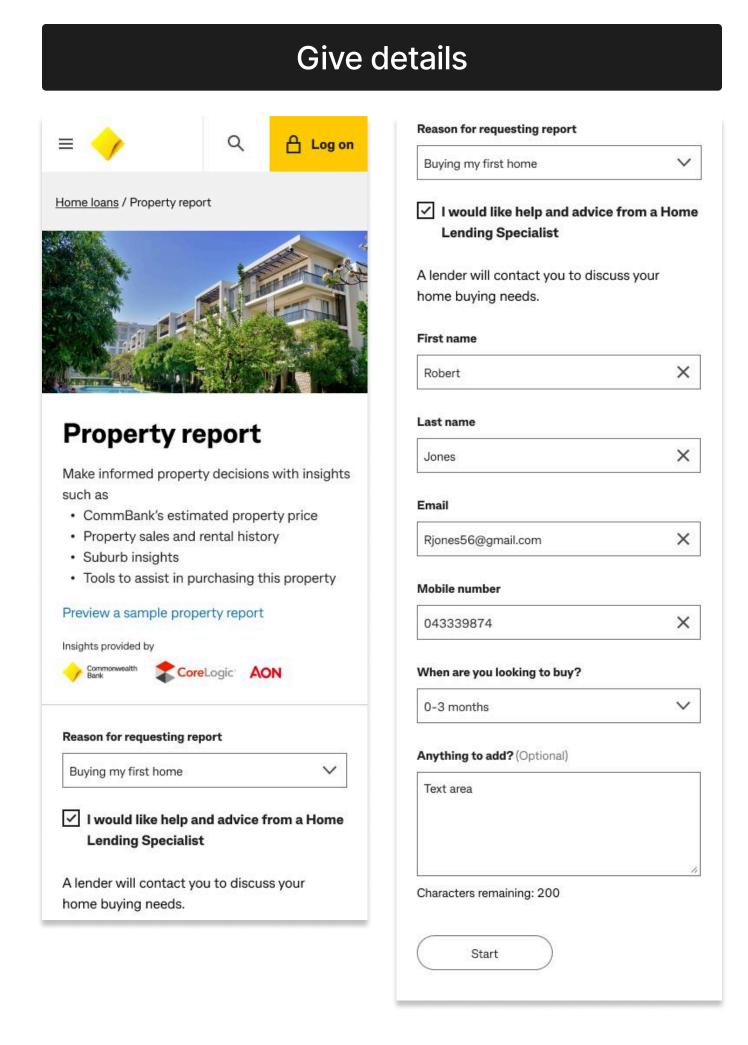




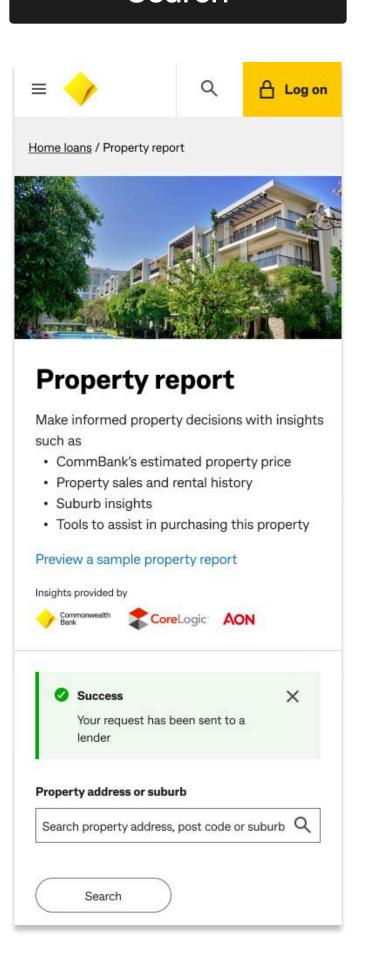


# High fidelity - entry

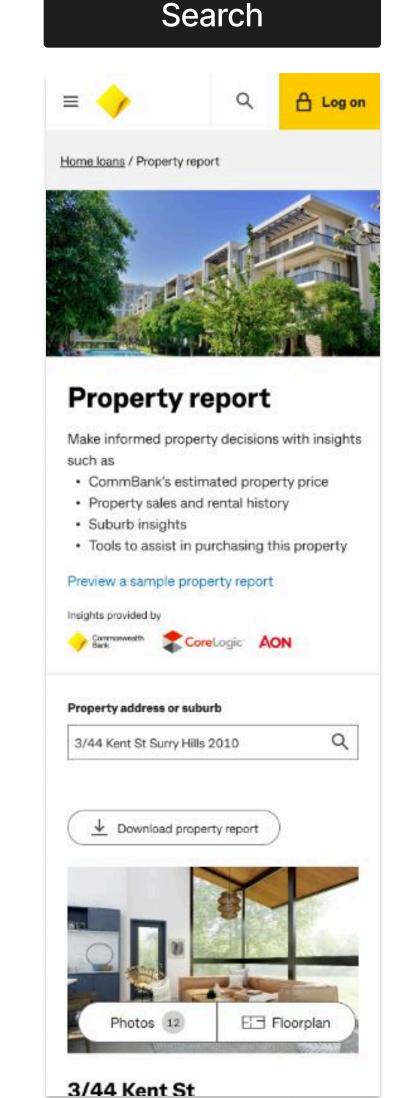


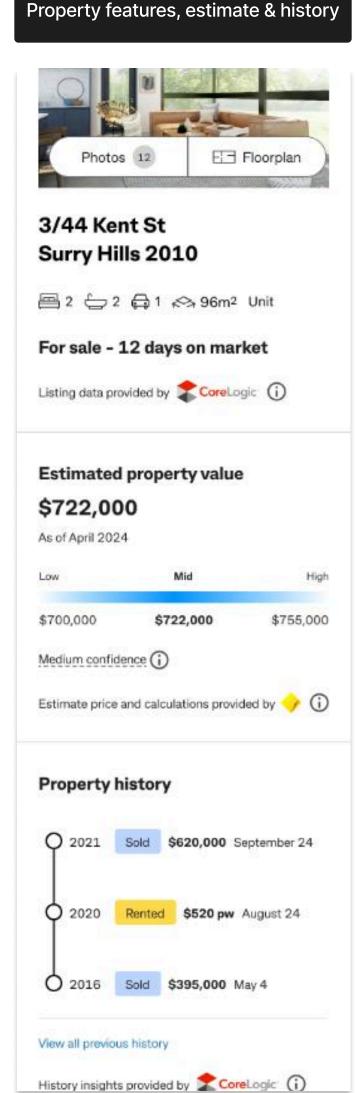


#### Search



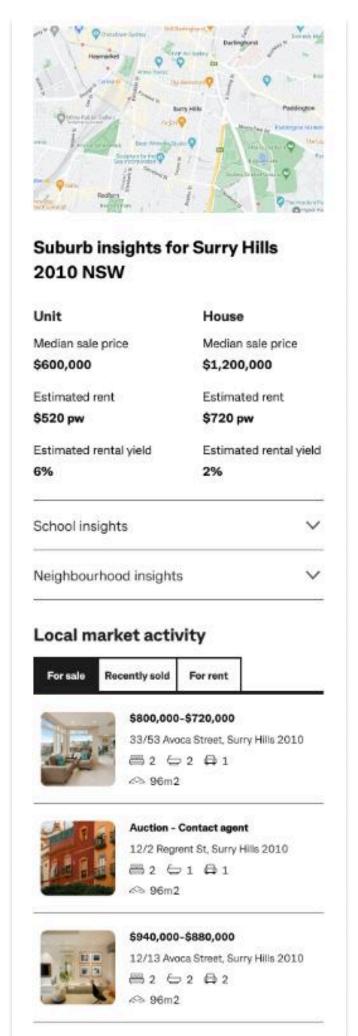
# Mobile experience



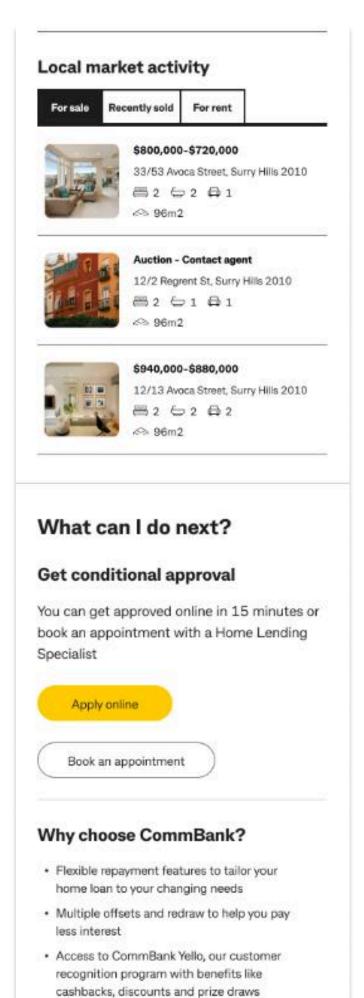


#### Natural hazard & calculator Natural hazard risk (i) A risk rating indicates the exposure the property may have to a natural hazard. Bushfire risk: High Cyclone risk: Low Flood risk: Low Learn how to mitigate risk for properties Risk data provided by AON (i) Property affordability Assuming a 30 year loan A home Investment I'm a first home buyer You may be eligible for stamp duty concession Deposit \$ 220,000 Estimated property value X \$ 722,000 Stamp duty cost (i) \$36,3233 Your remaining deposit after stamp duty \$183,767 Your estimated loan amount \$676,233 21% deposit Standard variable tate Comparison rate 6.30% p.a 6.12% p.a Repayments per month For more options and guidance go to our Home buying calculators

## Suburb insights



#### Local market activity & next steps

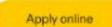


Support from a dedicated Home Lending

Specialist every step of the way

#### Feedback and property actions

You can get approved online in 15 minutes or book an appointment with a Home Lending Specialist



Book an appointment

#### Why choose CommBank?

- Flexible repayment features to tailor your home loan to your changing needs
- Multiple offsets and redraw to help you pay less interest
- Access to CommBank Yello, our customer recognition program with benefits like cashbacks, discounts and prize draws
- Support from a dedicated Home Lending Specialist every step of the way

#### Help us improve our Property report

Your feedback will help us improve the experience.

Give feedback

#### Property actions

#### Get a contract review

Get quality contract reviews and building or strata reports to get you ready before making an offer, via CommBank's Home-In

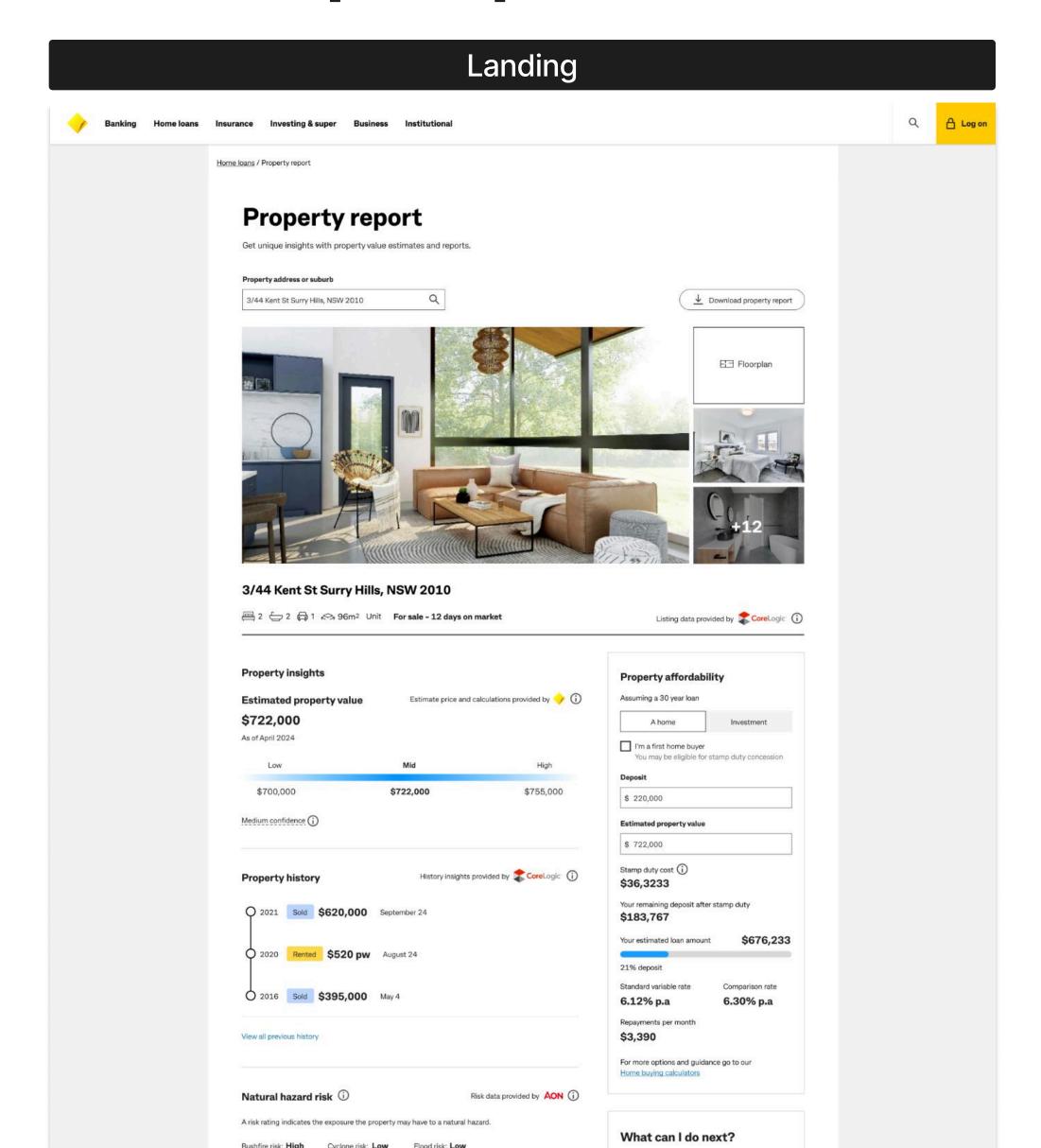
Request a contract review

#### Get a quote for insuring this home

We have partnered with Hollard Insurance, so you can assess the cost for insuring this home.

Get a quote now

# Desktop Experience



#### Search A risk rating indicates the exposure the property may have to a natural hazard. What can I do next? Bushfire risk: High Cyclone risk: Low Flood risk: Low Get conditional approval Learn how to mitigate risk for properties You can get approved online in 15 minutes or book an appointment with a Home Lending Apply online Book an appointment Why choose CommBank? home loan to your changing needs Multiple offsets and redraw to help you pay · Access to CommBank Yello, our customer Suburb insights provided by CoreLogic (i) recognition program with benefits like Suburb insights for cashbacks, discounts and prize draws Surry Hills NSW 2010 · Support from a dedicated Home Lending Specialist every step of the way 2 bedroom 2 bath Median sale price **Property actions** \$600,000 \$520 pw Get a contract review 2 bedroom 2 bath Get quality contract reviews and building or strata \$1,200,000 Request a contract review School insights Get a quote for insuring this home Neighbourhood insights We have partnered with Hollard Insurance, so you can assess the cost for insuring this home. Local market activity \$800,000-\$720,000 33/53 Avoca Street, Surry Hills 2010 Auction - Contact agent 12/2 Regrent St, Surry Hills 2010 \$940,000-\$880,000 12/13 Avoca Street, Surry Hills 2010 Other home loan calculators **Borrowing calculator** Repayment calculator Stamp duty calculator Enter your income and expenses to estimate Work out how much your home loan In addition to your deposit there are some how much you may be able to borrow for a repayments might be. conveyancing, to budget for Help us improve our Property report

#### Deliver

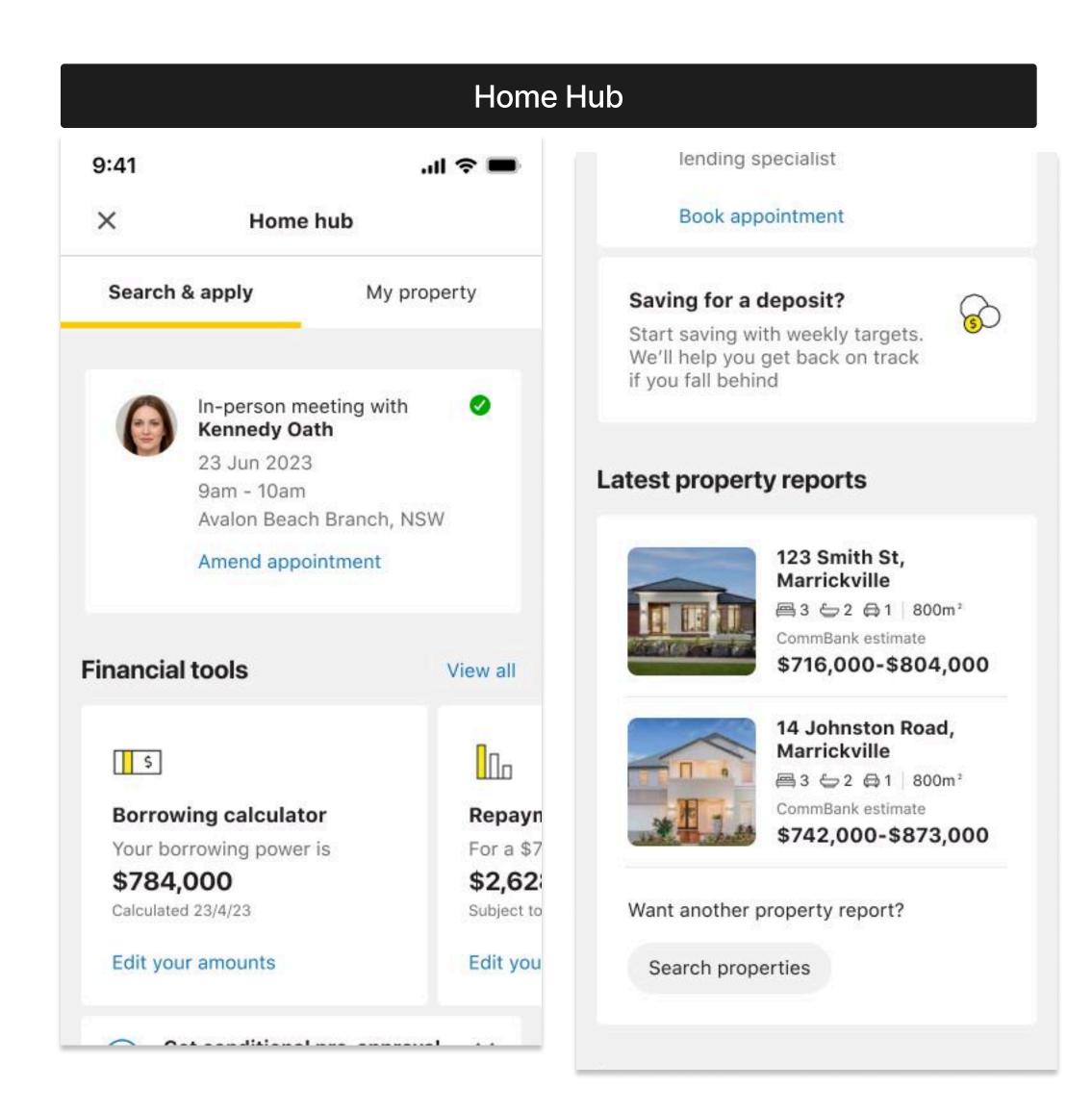
## Metrics & Future

#### Measuring success

- Tag interactions like CTAs, time on page & multiple uses.
- Users completing application/appointments
- A/B test experiments
- Feedback widget

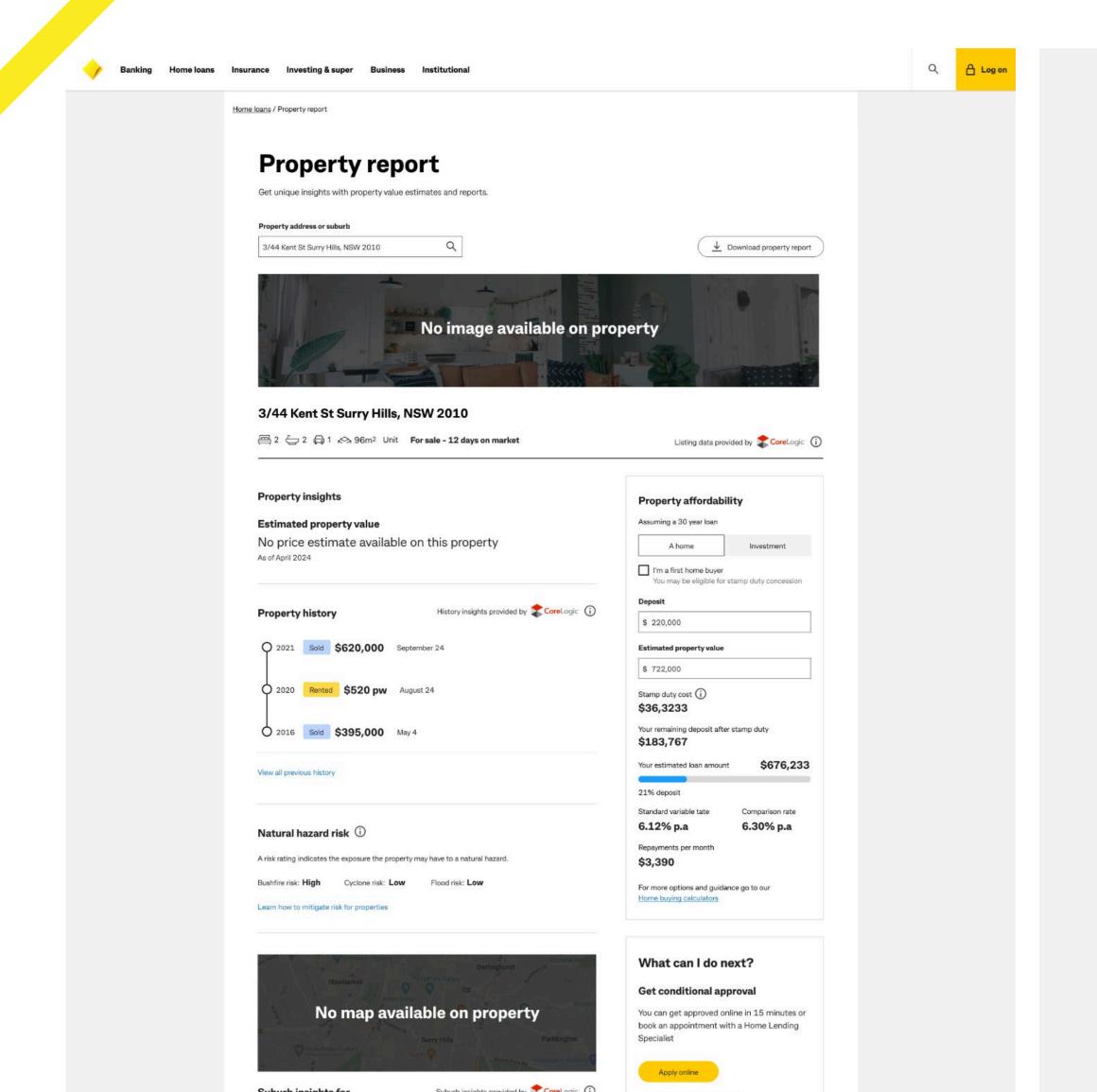
#### **New features**

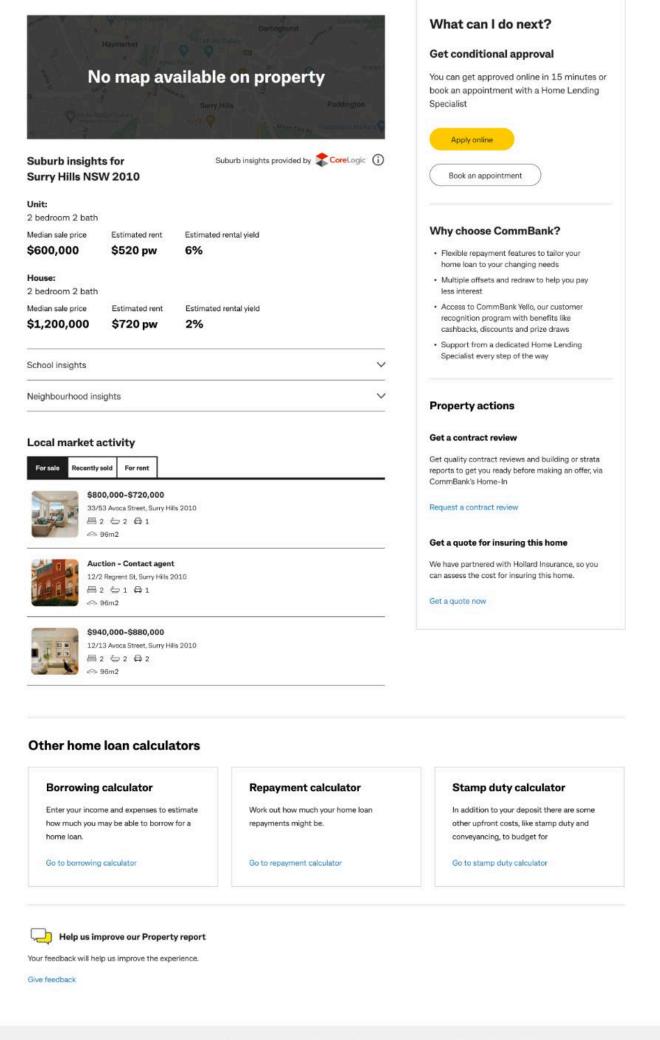
- Implement property report into Home Hub
- Allow more customisability in the calculators such as changing home loan years and repayment type
- Get natural hazard risks implemented



# Appendix

## Error states





Things you should know To apply for a Wealth Package, you must have an eligible home loan or line of credit with an initial package lending balance of at least \$150,000 at the time of your application. Package lending balance is the sum of the account balance of eligible home lending accounts and the credit limit of Viridian Line of Credit accounts that you have with us